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Page 1
1
           IN THE UNITED STATES DISTRICT COURT
              NORTHERN DISTRICT OF GEORGIA
2
                     ATLANTA DIVISION
3
    GINA SPEARMAN,
               Plaintiff,
4
                           CASE NO. 1:20-cv-04981-CAP
           vs.
5
    BROKER SOLUTIONS, INC. d/b/a
6
    NEW AMERICAN FUNDING,
               Defendant.
7
8
      30(b)(6) Deposition of Broker Solutions, Inc.
9
               d/b/a New American Funding
                  through JAN PRESLO,
10
              and JAN PRESLO Individually,
11
             Taken by MaryBeth V. Gibson,
12
                 Before Shannon E. Jordan,
13
               Certified Court Reporter,
14
         Via Veritext Virtual Videoconferencing,
15
              On Friday, January 21, 2022,
    Beginning at 12:06 p.m. & ending at 4:07 p.m.
16
17
18
19
20
21
22
23
24
25
```

	Page 2
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	ALSO PRESENT:
15	
	Gina Spearman
16	Ken Block, Esq., New American
	Funding
17	
18	
19	
2 0	
2 1	
22	
23	
2 4	
2 5	

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	Page 4
1	January 21, 2022
2	12:06 p.m.
3	(Whereupon the reporter provided a written
4	disclosure to all counsel pursuant to
5	Article 10.B. of the Rules and Regulations
6	of the Board of Court Reporting.)
7	THE COURT REPORTER: Due to this
8	deposition taking place remotely, the parties
9	will stipulate that the court reporter may swear
10	in the witness over Veritext virtual
11	videoconferencing and that the witness has
12	verified that she is, in fact, Jan Preslo.
13	JAN PRESLO,
14	being first duly sworn, was examined and
15	testified as follows:
16	EXAMINATION
17	BY MS. GIBSON:
18	Q Good morning, Ms. Preslo. How are
19	you?
20	A I'm good morning or good afternoon
21	to you.
22	Q Yes. Good morning.
23	A And I'm great. Thank you. Uh-huh
24	(affirmative).
25	Q I just want to let you know I'm

	Page 5
1	MaryBeth Gibson. I'm counsel for Ms. Spearman.
2	And this is Travis Hargrove, who is also
3	representing Ms. Spearman.
4	I'm going to be asking you some
5	questions today, trying to understand some
6	documents that were exchanged and some issues
7	regarding Ms. Spearman's compensation that I
8	understand you have knowledge of.
9	I'm going to be asking you questions,
10	and the court reporter is taking everything down.
11	So I ask that you give verbal responses, not head
12	nods, because she needs to be able to transcribe
13	everything and write it down.
14	MS. GIBSON: Henry, is the witness
15	going to read and sign?
16	MR. PERLOWSKI: Yes. And usual
17	stipulations, MaryBeth, is fine?
18	MS. GIBSON: Yep. That works.
19	MR. PERLOWSKI: Thank you.
20	BY MS. GIBSON:
21	Q So, Ms. Preslo, you'll have an
22	opportunity to read your deposition transcript
23	when we're when we're finished. Henry has
24	told me I speak very fast, so I want you to know
25	I am not trying to rush you.

Page 6 1 So if you need me to slow down, 2 please let me know. If you need me to repeat 3 anything, please let me know. If you don't understand a question, obviously, let me know, 4 5 and I'm happy to restate it. Do you understand all of that? 6 7 Α Yes, ma'am. 8 Q Okay. And are you on any medications 9 today that would affect your memory? 10 Α No. 11 Are you on any medications that would 0 12 affect your ability to give truthful testimony? 13 Α No. 14 And, also, if you have -- if you need 0 to take any breaks, that's perfectly fine. 15 16 I would ask if you -- if there's a question up 17 there, answer the question and then let me know 18 you need a break. I try to take one every hour 19 just for a couple of minutes just to let everyone 20 have a quick walk around. 21 And there are going to be times your 22 lawyer objects to some of my question. Unless he 23 instructs you not to answer, you may answer the 24 question. He's just perfecting the record. Do 25 you understand that?

	Page 7
1	A Yes.
2	Q Okay. Also, you have been identified
3	as a 30(b)(6) witness with respect to certain
4	topics, which means that you represent NAF with
5	respect to your testimony and that that testimony
6	is binding on that. Do you understand that?
7	A Yes.
8	Q And I'm also going to be asking you
9	specific questions with regard to your specific
10	knowledge regarding some documents or emails that
11	you may be on. And I'll try and let you know
12	or it may be obvious, but I'll try and let you
13	know when I'm doing that. Okay?
14	A Okay.
15	MR. PERLOWSKI: And, MaryBeth and
16	Travis, when we're accessing the exhibits, are we
17	going into the folder for Ms. Preslo with today's
18	date?
19	MS. GIBSON: With today's date.
20	They're loaded in the correct folder, and you
21	just refresh it after
22	MR. PERLOWSKI: Got it. Exactly.
23	MS. GIBSON: It will appear. Right
24	now we're loading Exhibit 1, which is the
25	30(b)(6) deposition notice.

```
Page 8
1
                  MR. PERLOWSKI:
                                   So, Ms. Preslo, when
2
     you go into the Exhibit Share folder, you can
3
     look for the link with your name and today's
     date, and that's where the exhibits will be
4
5
     uploaded.
               And they'll be uploaded sequentially
6
     as they're presented to you. We just all -- all
7
     of us have to -- whenever there's a new exhibit,
     we've got to refresh the browser.
8
9
                  THE WITNESS:
                                 Okay.
10
           (Whereupon a document was identified as
11
           Exhibit 1.)
12
     BY MS. GIBSON:
13
           Q
                  Let me know when that's loaded.
14
                  I'm looking at Exhibit Share, and it
           Α
15
     says Spearman, slash, comma, Gina.
                                          Is that what
16
     I'm supposed to be opening?
17
           0
                         If you click on that, it's
                  Yes.
18
     going to have a marked folders exhibit underneath
19
     it or it will have -- should have your -- your
20
     deposition date of today.
21
                  MR. PERLOWSKI:
                                   Yeah.
                                          My
22
     recollection is -- I'm in the exhibit. It's
23
     loading -- is that's on the left side of the
24
     screen --
25
                                 Uh-huh (affirmative).
                  THE WITNESS:
```

```
Page 9
                  MR. PERLOWSKI: -- you'll have some
1
2
     options about -- there will be deponent names and
3
             There should be one for you with today's
     dates.
            If you will click on that link.
4
     date.
5
                  What happened for me when I just did
     that is the Exhibit 1 then just popped up in a
6
7
    window to the right.
                                Okay. Hold on. It's
8
                  THE WITNESS:
9
     saying -- oh, here we go. I've got deposition --
10
     there's three. It looks like three folders.
11
     BY MS. GIBSON:
12
                  There should be a marked exhibit
           0
13
     folder under your name.
14
                  I have a deposition, Jan Preslo.
           Α
15
     Hold on.
16
                                   Ms. Jordan, also, I
                  MR. PERLOWSKI:
17
     believe Mr. Block is in the waiting room right
18
           If you could --
     now.
19
                  THE WITNESS: I have a deposition of
20
     Jan Preslo, 1-21-22 folder.
21
     BY MS. GIBSON:
22
           Q
                  Yes, if you click on -- if you click
23
     on that.
24
           Α
                  Okay.
25
                  It's going to open a box below it,
           Q
```

```
Page 10
     and it should be marked exhibit folder.
 1
 2
           Α
                   Okay.
 3
                   And then you click on that, and it
           0
     should open up the first exhibit.
 4
 5
                   Oh, okay. Now I see. And I -- I
     should open that.
 6
                         Okay.
                                Okay.
 7
                   So do you see Plaintiff's Notice of
           0
     Taking Deposition of Broker Solutions, doing
8
9
     business as New American Funding, pursuant to
10
     Federal Rule 30(b)(6)?
                   This is -- yes.
11
           Α
12
                   Okay. And you have been identified
           Q
13
     as a witness who can testify about topics 4,
     5, 6, 7, 8, 13, 17, and 18.
14
15
           Α
                   So 4, 5, 6 -- okay.
16
                   7 and 8.
           Q
17
           Α
                   Hold on one sec.
18
           Q
                   Uh-huh (affirmative).
19
                          So 4, 5, 6, 7. And what were
           Α
                   Okay.
20
     the other ones?
21
                   8.
           Q
22
           Α
                   Okay.
23
                   13.
           Q
24
           Α
                   13.
                        Okay.
25
                   And then 17 and 18.
           Q
```

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	Page 11
1	A Okay.
2	Q So I'm going to be asking you
3	questions about these topics today. And you
4	understand you're NAF's representative to provide
5	responses to these topics?
6	A Yes.
7	Q Okay. Also, prior to joining NAF
8	and when I say NAF, that's just so you know,
9	I'm referring to New American Funding. And is
10	that okay with you?
11	A Yes.
12	Q Okay. Prior what when did you
13	join NAF?
14	A In February February 1, 2012.
15	Q Where did you work prior to NAF?
16	A Prior to New American Funding, I
17	worked at MetLife Home Loans.
18	Q And how long did you work for
19	MetLife?
20	A One year.
21	Q Where did you work prior to that?
22	A I worked for Bank of America.
23	Q How did you come to work at NAF?
24	A MetLife Home Loans closed their
25	mortgage division, and I was recruited to New

	Page 12
1	American Funding.
2	Q Who recruited you?
3	A That was Patty Arvielo and Bridgett
4	Attaya.
5	Q What's Bridgett's last name?
6	A Attaya.
7	Q And when you started with NAF in
8	2012, what was your title?
9	A Regional manager.
10	Q And how long were you regional
11	manager?
12	A For around nine months.
13	Q And then what was your title?
14	A I was promoted to EVP of retail
15	production.
16	Q What is your current title?
17	A EVP of production.
18	Q Okay. So since approximately 2000
19	late 2013, your title has not changed?
20	A My title was recently changed.
21	MR. PERLOWSKI: Object to the form.
22	Yeah, object to the form. Mischaracterizes the
23	testimony. You can answer, Ms. Preslo.
24	THE WITNESS: My title of EVT EVP
25	retail production, I was promoted within the last

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		Page 13
1	couple of mo	onths to EVP of production.
2	MS. GIBSON:	
3	Q	So you went from EVP of retail
4	production t	o EVP of just production
5	A	Yes.
6	Q	is that correct?
7	A	Yes.
8	Q	Okay. And that's your current title?
9	A	Yes.
10	Q	Okay. Have you had any other titles
11	or roles whi	le you were have been employed at
12	NAF?	
13	A	No.
14	Q	Have you ever been COO?
15	A	No.
16	Q	CFO?
17	A	No.
18	Q	Have you ever worked in human
19	resources?	
20	A	No.
21	Q	How are you paid as the SVP of
22	retail?	
23	A	It's E EVP.
24	Q	EVP. I'm sorry.
25	А	I'm paid a salary and a compensation

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	Page 14
1	structure that's tied to the profitability of the
2	division.
3	Q So is that based on a P&L model?
4	A Yes.
5	Q In your time at NAF, were you ever
6	paid override bonuses?
7	A No.
8	Q Tell me what you do as EVP. And is
9	it now retail production or just production?
10	A Just production.
11	Q So what is what is your role as
12	EVP of production?
13	A I oversee processes and procedures
14	for production, meaning loan production.
15	Q How did that change when you went
16	from EVP of retail production to just production?
17	A I'm now involved in our internal
18	division, our call center.
19	Q Okay. When did that change happen,
20	when you went from EVP of retail to just
21	production?
22	A Just within October of last year.
23	October 2021.
24	Q Is that does that include more job
25	responsibilities or less job responsibilities, or

	Page 15
1	is it just a different job entirely?
2	A It's it is additional
3	responsibilities.
4	Q Okay. When you were EVP of retail
5	production, who reported to you?
6	A The what we call the SVPs.
7	Q And who were the SVPs?
8	A Oh, you know what, I can I correct
9	that for a moment?
10	Q Of course.
11	A Okay.
12	Q And at any time you need to correct
13	something, please feel free to do so.
14	A Yeah. So I had our my direct
15	reports were area the national area of
16	production manager and our onboarding and
17	training team, and various different admins
18	reported to me directly.
19	Q Did the regional managers report to
20	you?
21	A No.
22	Q Who did they report to?
23	A To Jon Reed.
24	Q In your role as EVP of retail
25	production, were you involved in presenting

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Page 16 contracts to new hires? 1 2 Α Not to all new hires, but I was 3 involved in reviewing offer letters with employ -- with new hires but not all of them. 4 5 Were you involved in reviewing the offer letter to Ms. Spearman? 6 7 Α Yes. When did -- when did you -- did you 8 0 review the offer letter after it was emailed to 9 10 her or before it was emailed to her? 11 I would have reviewed it before it Α 12 was emailed to her. 13 Q Okay. So when you say you reviewed the offer letter, you're talking about you just 14 reviewed it in your office, going through it. 15 16 You didn't review it with the regional manager 17 being hired? 18 MR. PERLOWSKI: Object to the form. 19 You can answer. 20 THE WITNESS: I know that I would have reviewed it. I mean, we -- there were 21 22 conversations with Gina Spearman and Kelly 23 Allison about, you know, the offer letter and 24 what to expect in regards to what they would receive, you know, via email. 25

Page 17 So there were verbal conversations 1 2 prior to her receiving the offer letter. BY MS. GIBSON: 3 Were you involved in a -- did 4 0 Okay. 5 you participate in a meeting where Ms. Spearman and Ms. Allison flew to Tustin to meet with 6 7 officers of NAF prior to her being offered a job as regional manager? 8 9 I did participate in some of those meetings, yes. 10 11 Tell me what happened at those 0 Okav. 12 meetings. What did you discuss? 13 Α My discussions that I recollect was 14 their transition, onboarding process, licensing 15 of the branches, because we did not have branches 16 in Georgia yet. So my role was more around the 17 experience of the onboarding and the team joining 18 New American Funding. 19 Did you discuss any terms of Q 20 Ms. Spearman's compensation with her when she 21 flew out to Tustin to meet with you? 22 Α I don't recall specifically 23 discussing those with Gina. Kelly Allison was 24 out more than Gina and really drove those 25 conversations.

	Page 18
1	Q Do you know where they worked prior
2	to coming to work for NAF?
3	A Yes.
4	Q Where did they work?
5	A Caliber Home Loans.
6	Q Do you know how they were compensated
7	while they were at Caliber?
8	A My recollection is Kelly Allison was
9	paid on a profit and loss with a salary, and it
10	was my understanding, I believe, that Gina was
11	paid a salary plus an override.
12	Q Do you know what loans Ms. Spearman
13	was paid overrides on while she was at Caliber?
14	A No.
15	Q So at some point during that meeting,
16	while they were out in Tustin, did NAF make an
17	offer to them to come work for them?
18	A There were Kelly supplied, from my
19	recollection, you know, her income documents. I
20	recollect discussions around a guarantee for them
21	so they would not have a drop in income while
22	they were onboarding, you know, their team to a
23	new employer. I don't remember specific dollar
24	amounts discussed.
25	Q You don't remember specific dollar

```
Page 19
     amounts discussed for their compensation?
 1
 2
           Α
                  Correct.
           (Whereupon a document was identified as
 3
 4
           Exhibit 3.)
 5
     BY MS. GIBSON:
                         Just so you know, we've loaded
 6
                  Okav.
 7
     Exhibit 2, but I'm going to come back to that.
     And now we're loading Exhibit 3, so when that --
8
9
     you can refresh your screen in a minute, and if
     you can go to Exhibit 3, not Exhibit 2.
10
11
                  MR. PERLOWSKI:
                                   You may have to
12
     reload it twice, Ms. Preslo, because my --
13
                  THE WITNESS: Do I have to -- when
     you say reload it, do I just go back and click on
14
15
     the shared or --
16
                                   Right-click and then
                  MR. PERLOWSKI:
17
     there's a reload button. It should be a reload
18
     button if you right-click your mouse or touch
19
     pad.
20
                  THE WITNESS: Yeah, I don't see a
21
     reload.
              Okav.
                     Do I go back to marked exhibits?
22
     BY MS. GIBSON:
23
                  If you just -- if you actually just
           0
24
     click on the -- your bar at the top, it should
25
     refresh the folder entirely.
```

```
Page 20
                  Okay.
                         It's -- looks like it's
 1
           Α
 2
     reloading.
                 Does it take a while?
 3
                  MR. PERLOWSKI: Yeah, it can. Like,
     for example --
 4
 5
                  THE WITNESS: Okay. Certainly.
 6
                  MR. PERLOWSKI: -- my Exhibit 3, it
7
     took a while to reload. I think it may depend on
     the size of the exhibit.
8
9
                  THE WITNESS: Okay. So I go back to
10
     Marked Exhibits folder. So now I have loaded
11
     Exhibit 30(b)(6) or is it Exhibit 2?
12
     BY MS. GIBSON:
13
           Q
                  No, it's Exhibit 3.
14
                                   Is there any --
                  MR. PERLOWSKI:
15
                  THE WITNESS: Exhibit 3.
                                             Okay.
                                                    Ι
16
     see it, so -- all right. Okay. The document is
17
     on my screen.
18
     BY MS. GIBSON:
19
                         And I'll represent to you that
           Q
                  Okay.
20
     this is a composite exhibit of Ms. Spearman's
     offer -- letter offer of employment, the regional
21
22
     manager agreement, and attached Schedule 1. And,
23
     you know, if you want to take a look at it, go
24
     ahead.
             I just want to know if you recognize
     this.
25
```

	Page 21
1	A I do. Give me a moment.
2	Q Sure.
3	A Okay.
4	Q And earlier you testified that you
5	reviewed the letter offer before it was sent to
6	her. Is this the letter offer that you reviewed?
7	A It would have been, yes.
8	Q And do you know who prepared this?
9	A It would have been prepared by human
10	resources.
11	Q Okay. And did human resources send
12	it to Ms. Spearman or did you send it to
13	Ms. Spearman after you reviewed it?
14	A It would have been sent by human
15	resources.
16	Q And did human resources also send the
17	regional manager agreement attached to it?
18	A Yes.
19	Q Did human resources also send the
20	Schedule 1 that's attached to the regional
21	manager agreement?
22	A Yes.
23	Q Did after human resources sent
24	this to Ms. Spearman, did you have any
25	discussions with Ms. Spearman about the offer of

Page 22 employment or the regional manager agreement or 1 2 Schedule 1 before she came to work for NAF? 3 Α My recollection was mainly conversations with -- with Kelly Allison. 4 5 Sometimes there were discussions with Kelly Allison one on one or discussions with both of 6 7 them on the phone. So I --Do you recall having a --8 Q 9 Α I do believe I would have reviewed --10 would have -- we would have gone over, you know, 11 the offer letter. 12 And I'm sorry. I didn't hear the Q 13 beginning. You would have gone over the offer 14 letter with --15 Α Yeah, I do, but I don't -- you know 16 what, I don't specifically remember reviewing the 17 offer letter with Gina. Do you have a recollection of 18 Q 19 reviewing the offer letter that you gave -- that 20 NAF gave to Ms. Allison? 21 So in the recruiting process, either 22 with both of them either out or with Kelly on the 23 phone, I'm sure I would have had conversations with Gina, prior to her joining, about this offer 24 letter before she executed it. 25

	Page 23
1	Q Do you remember what the content of
2	those conversation were?
3	A I don't recall.
4	Q Okay. And did NAF give a similar
5	letter offer to Ms. Allison?
6	A What do you mean when you what do
7	you mean by similar?
8	Q Did she receive a letter offer that
9	looked like Ms. Spearman's?
10	A It would have been the same context.
11	I Kelly Allison's income was greater than Gina
12	Spearman's, so I'm sure her guarantee would have
13	been more.
14	Q But otherwise, the I think you
15	said context. But the contents were the were
16	the same?
17	A The verbiage
18	MR. PERLOWSKI: Object to the form.
19	Mischaracterizes testimony. You can answer.
20	BY MS. GIBSON:
21	Q Go ahead.
22	A So as far as Kelly Allison's offer
23	letter is concerned, from my from my memory,
2 4	she required a non or noncompete to be removed
25	for individuals that she was bringing to New

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	Page 24
1	American Funding. And then she also negotiated a
2	marketing, you know, budget that she had at her
3	previous company.
4	Q And so
5	A So those would have been differences,
6	from my memory, of Kelly's offer letter. And her
7	guarantee was more.
8	Q And if you look at each page of that
9	letter offer, did Ms. Spearman initial each page?
10	A I just reviewed the document, and she
11	initialed each page where it indicates employee
12	initials.
13	Q Uh-huh (affirmative).
14	A And pages that that have a
15	signature, she signed the document.
16	Q Okay. So page 7 of the letter offer,
17	there's Ms. Spearman's signature?
18	A Let me go back to that. Page 7?
19	Q Uh-huh (affirmative).
20	A Yes.
21	Q And it also is signed by Erika Del
22	Real. And who is that?
23	A I don't remember this that
24	employee, but it says her title is HR assistant,
25	so she would have been in the HR department.

```
Page 25
1
           0
                         Is compensation a material
2
     term of employment?
3
                  MR. PERLOWSKI: Object to the form.
4
     You can answer.
5
                  THE WITNESS:
                                 I'm sorry. Can you
6
     repeat the question?
7
     BY MS. GIBSON:
8
           Q
                  Sure.
                         Is compensation a material
9
     term of employment?
10
                  MR. PERLOWSKI: Object to the form.
11
     You can answer.
12
                  THE WITNESS:
                                 I'm not an HR person.
13
     I haven't worked in HR, so you'd have to give me
14
     a better explanation of that question before I
15
     answer.
16
     MS. GIBSON:
17
                          Is -- so you understand what
           Q
                  Okay.
18
    material -- like, important material term would
19
     be employed by NAF is. Do you understand that?
20
           Α
                  Yes.
21
                  MR. PERLOWSKI: Object to the form.
22
     BY MS. GIBSON:
23
                  And would compensation be a material
     term of being employed by NAF or --
24
25
                  MR. PERLOWSKI:
                                   Object -- sorry.
```

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Page 26
 1
     Object to the form.
 2
                   THE WITNESS: Repeat the question.
     BY MS. GIBSON:
 3
                  Okay. And you answered the first
 4
           0
 5
     part that you understood what a material term of
 6
     employment is to NAF.
                             My question is, is
     compensation considered a material -- a material
 7
     term of employment -- of employment?
8
9
                  MR. PERLOWSKI: Object to the form.
10
     You can answer.
11
                   THE WITNESS:
                                 I mean, yes.
12
     BY MS. GIBSON:
13
           Q
                   Can you turn to page 2 of the letter
     offer and go to paragraph three.
14
15
           Α
                   Page 2?
16
                   Yes, ma'am.
           0
17
                   Paragraph -- this is of the offer
           Α
18
     letter; correct?
19
                   Yes, it is.
           Q
20
                  And you want -- okay.
                                           The third
           Α
21
     paragraph?
22
           Q
                   Uh-huh (affirmative).
23
           Α
                   Okay.
24
           Q
                  And that states, manager agreements,
     Gina is eligible to receive a regional manager
25
```

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```
Page 27
    override, it says, outlined in Schedule 1
1
2
    regional manager agreement. Do you see that?
3
           Α
                  Yes.
                  So the letter offer here is
4
           0
5
    referencing Schedule 1 to the regional manager
    agreement; is that correct?
6
7
           Α
                  Yes.
8
                  MR. PERLOWSKI: Object to the form.
9
    You can answer.
10
    MS. GIBSON:
11
                  And if you go -- I'll represent to
           Q
12
    you, the regional manager agreement is at Bates
13
    669. And those are the numbers in the lower
14
    left-hand corner of the page. I'm sorry.
15
    think I got that --
16
                  I don't see a 669. What -- which
17
    page are you?
18
                  MR. PERLOWSKI: It's page -- page 9
    of the exhibit.
19
20
                  THE WITNESS:
                               Page 9?
21
                  MR. PERLOWSKI: Page 9 of the
22
    exhibit.
    BY MS. GIBSON:
23
24
                  No, I'm sorry. It's page -- so on
           Q
    the bottom left, you see Spearman with numbers
25
```

Veritext Legal Solutions

```
Page 28
 1
     after it?
 2
           Α
                   Yes, ma'am.
 3
                   Okay. So it says -- it will say
           Q
 4
     Spearman 669.
 5
           Α
                   Okay.
                   And that's titled Schedule 1 Regional
 6
           0
 7
     Manager Compensation Details.
                   Okay. I have it.
8
           Α
 9
           0
                   So this is the Schedule 1 that is
10
     referenced in paragraph three of the loan
     offer -- I'm sorry -- the letter offer; is that
11
12
     correct?
13
           Α
                   Yes.
14
                   MR. PERLOWSKI: Object to the form.
15
     BY MS. GIBSON:
16
                   And we're going to look at those in
17
     more detail in a minute, but the Schedule 1
18
     provides the details of Ms. Spearman's
19
     compensation; is that correct?
20
           Α
                   Give me just a moment to look through
21
     it.
22
           Q
                   Sure.
23
                   Yes.
           Α
24
                   And we're going to come back to it,
           Q
     but it contains details on how her override
25
```

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	Page 29
1	bonuses are to be paid; is that correct?
2	A Yes.
3	Q Okay. And if you go back to the
4	letter offer, I just want to look at one more
5	provision in there. If you go to page 5 of the
6	letter offer.
7	A Okay.
8	Q And is that page her initials are
9	on the bottom?
10	A Yes.
11	Q Okay. And at the top, there's a
12	block with it says Gina Spearman e-signed
13	2016-11-6, 11:53 a.m. Are all contracts given to
14	employees of NAF DocuSigned like this?
15	MR. PERLOWSKI: Object to the form.
16	You can answer.
17	THE WITNESS: To my knowledge, yes.
18	BY MS. GIBSON:
19	Q And if you look at the last paragraph
20	on that page
21	A On page are you
22	Q The same page.
23	A Excuse me. Are you referring back to
24	page 5?
25	Q Yes, ma'am.

```
Page 30
 1
           Α
                   Okay.
 2
           Q
                   If you read the -- you can read the
     entire paragraph, but I really want to ask you
 3
     about the last sentence.
 4
 5
                   Number four?
                   And we're on page 5, and it's the
 6
           0
 7
     last --
8
           Α
                   Page --
 9
           0
                   Page 5 of Spearman -- of the letter
10
     offer.
             It's Spearman 652.
11
                   Oh, I'm sorry.
                                    I was looking at page
           Α
     5 of the offer letter. So we're back -- where is
12
13
     it, 652?
14
                         And it actually is page 5 of
           0
                   Yes.
15
     the offer letter.
16
                   MR. PERLOWSKI: And if it helps, it's
17
     page 5 of the exhibit, as well.
18
                   THE WITNESS: So Spearman 0652,
     that's the page you're referencing?
19
20
     BY MS. GIBSON:
21
           Q
                   Yes.
22
           Α
                   Okay.
23
                   Do you see the last paragraph on that
           Q
24
     page?
25
           Α
                   Yes, ma'am.
```

	Page 31
1	Q It begins, "This letter contains the
2	entire agreement." I just want to make sure
3	we're in the right place.
4	A Yes.
5	Q Okay. And you can read the if you
6	want, the entire paragraph, but I want you to
7	read the last sentence.
8	It states, "The material terms of
9	your employment as set out in this letter may not
10	be modified or amended by verbal agreement or
11	course of conduct, but only by a written
12	agreement presented by human resources COO,
13	presently Christy Bunce, or CEO, presently Rick
14	Arvielo."
15	Do you see that?
16	A Yes.
17	Q And so what did what did this mean
18	to you when you reviewed this before sending
19	it before it went to Ms. Spearman?
20	A Exactly as it reads. It's
21	referencing this specific offer letter that
22	outlines her title and her guarantee. It's
23	specific to this letter.
24	Q Is it specific
25	A Exactly as it reads.

```
Page 32
                               Okav.
                                      And is it also
 1
           0
                   I'm sorry.
 2
     specific to Schedule 1 that is identified in
 3
     paragraph three?
 4
                  MR. PERLOWSKI: Object to the form.
 5
     BY MS. GIBSON:
 6
           0
                   You can answer.
 7
           Α
                   No.
                   Why not?
8
           Q
 9
           Α
                   Because this is an offer letter
10
     that's going over her guarantee and is going over
11
     her title.
                 This sentence is specific to this
12
     letter.
13
           Q
                  And so your testimony is that it's
14
     not specific to manager agreements.
                                            Gina is
15
     eligible to receive a regional manager override
16
     outlined in Schedule 1 of the regional manager
17
     agreement?
18
                   MR. PERLOWSKI: Object to the form.
19
     BY MS. GIBSON:
20
           Q
                   You may answer.
21
           Α
                   This letter -- this specific sentence
22
     is referencing this offer letter specifically.
23
           0
                   And all of the -- and all the terms
     contained in it?
24
25
                        It's for this guarantee portion,
           Α
                   No.
```

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	Page 33
1	her 12-month guarantee.
2	Q Okay. So that paragraph just applies
3	to some portions of this letter offer?
4	A Correct.
5	Q Is that what you're saying?
6	A Yes.
7	Q Okay. And in your conversations with
8	Ms. Spearman about the letter offer, did you
9	explain to her that that this that the
10	material terms of your employment as set out in
11	this letter may not be modified or amended by
12	verbal agreement or course of conduct and only by
13	a written agreement? Did you explain that that
14	only applies to a guarantee?
15	A I did not get into that detail with
16	her, no.
17	Q Did anyone from NAF explain that to
18	her?
19	A I I can only testify to what I
20	reviewed with her. I don't know if
21	Q And this
22	A she had conversations with our COO
23	and others, so I don't know.
24	Q All right. And this paragraph
25	doesn't say that, though, does it?

```
Page 34
 1
                  MR. PERLOWSKI:
                                   Object to the form.
 2
     BY MS. GIBSON:
 3
           Q
                  You may answer.
 4
           Α
                  I'm sorry. Can you repeat the
 5
     question?
                          You -- you said that this
 6
           0
                  Yeah.
 7
     sentence only applies to the quarantee, but it
     doesn't say that in this sentence or the
8
9
     paragraph, does it?
10
                  The material terms of your employment
11
     is set forth in this letter -- in this letter.
12
           Q
                  Right.
13
           Α
                  Exactly what it says, which is
     this -- this is her overview of her guarantee.
14
15
                  And do you agree that Schedule 1 is
           0
16
     referenced in paragraph three?
17
                  MR. PERLOWSKI: Object to the form.
18
     You can answer.
19
                  THE WITNESS:
                                 So just hang on a
20
     second.
              Let me refer back to that.
                                            I was
     looking through the -- we're on 6 -- we're on
21
22
     065 -- excuse me. I just want to make sure I'm
23
     answering correctly. We're on -- we're on 0652,
24
     and then you are referencing -- I'm sorry.
                                                   Which
25
     other paragraph?
```

```
Page 35
     BY MS. GIBSON:
1
                  Well, I'm just asking, you said that
2
           Q
3
     this sentence only applies to this letter offer.
4
           Α
                  Yes.
5
                  And I'm asking you, does the letter
6
     offer of paragraph three contain the words,
7
     Schedule 1 - Regional Manager Agreement --
                                   Object to the form.
8
                  MR. PERLOWSKI:
9
     BY MS. GIBSON:
10
                  -- right there on the bottom 0649?
           Q
11
                  MR. PERLOWSKI:
                                   Object to the form.
12
     Mischaracterizes the document. You can answer.
13
     BY MS. GIBSON:
14
           0
                  You may answer.
15
           Α
                  Back to 0649?
16
           Q
                  Yep.
17
                  Gina is eligible to receive a
           Α
18
     regional manager override. Yes, it's referencing
19
     the Schedule 1, which is in a different document.
20
                  And so this last sentence stating
21
     that her employment -- the material terms may
22
     only -- material terms of employment as set out
     in this letter may only be modified or amended --
23
24
     may not be modified or amended by verbal
25
     agreement or course of conduct but only by a
```

Page 36 written agreement presented by HR or COO or CEO. 1 2 So does that mean a written agreement 3 had to be presented to change the terms of the letter offer? 4 5 MR. PERLOWSKI: Object to the form. 6 You can answer. 7 THE WITNESS: So changing her terms of her guarantee would have required that to be 8 9 given to her, you know, by Christy Bunce or Rick 10 Arvielo, as far as the terms of her guarantee. 11 BY MS. GIBSON: 12 Does it say anywhere in here that 13 this -- that that applies only to her guarantee? 14 I'm going to go back to my statement Α 15 that it says it's material to this letter, which 16 is the offer of employment letter. 17 And that's your testimony, but 18 that's -- is that stated anywhere in this letter 19 offer, is my question? 20 I believe when it -- as the sentence Α 21 reads, the material terms of your employment is 22 set out in this letter, this letter is 23 referencing the offer of employment letter. 24 Q Right. And her quarantee and Schedule 1; correct? 25

```
Page 37
                                   Object to the form.
 1
                  MR. PERLOWSKI:
 2
                  THE WITNESS: The Schedule 1 is
 3
     referenced in this offer letter, but it is not
     part of this sentence referenced in this offer
 4
              If you read the -- if you read it, it
 5
     states that there is an attachment.
 6
 7
     BY MS. GIBSON:
                  If you read it, it states what?
8
           Q
 9
           Α
                  And then if -- if you look at the --
10
     hold on one sec. Let me go back.
11
                  Uh-huh (affirmative).
           Q
12
                  The Schedule 1 -- the offer letter
           Α
13
     states that there is a regional manager override
14
     schedule that outlines her compensation --
15
           0
                  Is that --
16
                  -- for her override.
                                         Specifically to
17
     her override. Gina is eligible to receive a
18
     regional manager override.
19
                  Outlined in Schedule 1, that's
           Q
20
     what --
21
                  Outlined in Schedule 1 Regional
           Α
22
     Manager Agreement.
23
                          Let's go to Bates 6 -- in that
           0
                  Okay.
     same document, Spearman 0669, and it is the
24
     Schedule 1 Regional Manager Compensation Details.
25
```

```
Page 38
 1
                   MR. PERLOWSKI:
                                   I'm sorry.
                                                MaryBeth,
 2
     which page did you say?
 3
                                Spearman 0669.
                   MS. GIBSON:
 4
                   MR. PERLOWSKI:
                                    Thank you.
 5
                   MS. GIBSON:
                                Sure.
 6
                   THE WITNESS:
                                 Okay.
 7
     BY MS. GIBSON:
                   You have that page? And if you look
8
           Q
 9
     at the top, it has that same DocuSign by
10
     Ms. Spearman. Do you see that?
11
           Α
                   Yes.
12
                   So was the letter offer, the regional
           0
13
     manager agreement, and the Schedule 1 presented
14
     by human resources to Ms. Spearman at the same
15
     time?
16
                   Yes, it looks that it was sent at the
           Α
17
     same time.
18
                  And Ms. Spearman signed it, it
           Q
19
     appears, at the same time, would you agree?
20
           Α
                   Yes.
21
                   Okav.
                          And so this Schedule 1 is
22
     what's referenced -- what we just looked at in
23
     paragraph three of the offer letter?
24
           Α
                   Uh-huh (affirmative).
                   Schedule 1 Regional Manager
25
           Q
```

Veritext Legal Solutions

	Page 39	
1	Compensation Details, do you see that title?	
2	A Yes.	
3	Q Okay. And if we turn to the next	
4	page, which is Spearman 0670.	
5	A Yes.	
6	Q And it has a paragraph 1.4, which is	
7	titled, The Override Bonus Calculation Table.	
8	A Yes.	
9	Q Okay. And that basically describes	
10	how override bonuses are to be paid to	
11	Ms. Spearman. And if you look at the next page,	
12	0671, it contains a table.	
13	A Is that a question?	
14	Q No, I'm just directing you to it.	
15	A Yes. Okay. I've got it.	
16	Q Are you there?	
17	A Uh-huh (affirmative). Yes, ma'am.	
18	Q And and that override bonus	
19	calculation table was how was that how	
20	Ms. Spearman's compensation was to be computed?	
21	MR. PERLOWSKI: Object to the form.	
22	You can answer.	
23	THE WITNESS: Yes.	
24	BY MS. GIBSON:	
25	Q Okay. And then there is a	

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	Page 40	
1	subparagraph 1.4.A.	
2	A Yes.	
3	Q And that provides, "The following	
4	loan scenarios will not receive the override	
5	bonus BPS shown in the above table, but will	
6	instead receive the BPS shown as indicated	
7	below."	
8	And it states, "Branch jumbo-funded	
9	loans, excluding Kelly Morrison, max 20 BPS, 70	
10	percent to Kelly, 30 to Gina."	
11	Do you see that, see the schedule set	
12	up for bonus allocations?	
13	A Yes.	
14	Q So that's how jumbo-funded loans were	
15	to be how overrides on jumbo-funded loans were	
16	to be compensated?	
17	A Yes.	
18	Q Okay. And then if you go to 1.4.B.	
19	A Yes.	
20	Q And it says, "No override bonuses to	
21	be paid on the following loans." And it lists	
22	eight loans, do you see that?	
23	A Yes.	
24	Q It carries over to the next page. It	
25	has a yes and a no, and it's checked no, not	

Page 41 1 applicable to this Area Manager Schedule. Do you 2 see that? 3 Α Yes. Okay. And this provision is actually 4 0 5 written in the double negative. It says, "No override bonus will be paid on the following 6 7 loans," lists eight loans, and then it says, "No, not applicable to this Area Manager Schedule"; is 8 9 that correct? 10 MR. PERLOWSKI: Object to the form. 11 Mischaracterizes the document, but you can 12 answer. 13 THE WITNESS: No. So the yes -- at 14 the time that this document was prepared, these 15 yes, noes apply to -- applies to these schedules, 16 to these loans. 17 So if you look at -- so it says a 18 yes, no, there can be amendments after the fact 19 with individuals who are hired where this 20 regional addendum can be modified. 21 BY MS. GIBSON: 22 Q So right now, it's checked, no, not 23 applicable to this Area Manager Schedule. We're 24 going to -- we're going to get to modifications later, but I'm just asking about the original 25

```
Page 42
     contract dated -- or signed by Ms. Spearman
 1
 2
     November 6th, 2016.
                   This particular box, is it checked
 3
 4
     no?
 5
                   At the time that this document --
           Α
 6
                   MR. PERLOWSKI:
                                    Object to the form.
 7
     BY MS. GIBSON:
                   Go ahead --
8
           Q
 9
                   MR. PERLOWSKI: Go ahead.
10
     BY MS. GIBSON:
11
                   -- Ms. Preslo, you can answer.
           Q
12
                   At the time that this document was
           Α
13
     prepared, the "no" is checked.
14
           Q
                   Okay.
15
           Α
                   Correct.
16
                   And right above it, it says, "Yes,
           0
17
     see attached Schedule 4"; correct?
18
           Α
                   Correct.
                   But it's not marked "yes"; is that
19
           Q
20
     true?
21
                   It's not marked "yes."
           Α
22
           Q
                   Okay.
23
                   Correct.
           Α
24
                   So for -- so for Schedule 4 to be --
           Q
     to be applicable, "yes" would have to be checked;
25
```

```
Page 43
1
     is that correct?
                  At the time that this document was
2
           Α
3
     prepared, there was not a Schedule 4.
4
           Q
                  Correct.
5
           Α
                  So that is why it's marked "no."
                  Okay. And for any Schedule 4 to be
6
           0
     applicable, "yes" would have to be checked?
7
8
           Α
                  At the -- yes. When this document
9
     was prepared, the "yes" was not applicable.
10
                  I understand that. But I'm just
11
     asking you, not with respect to this document,
12
     but for a Schedule 4 to be applicable, "yes" in
13
     this box, not necessarily on this document, but
     "yes" would have to be checked; is that true?
14
15
                  MR. PERLOWSKI: Object to the form.
16
     You can answer.
17
                  You can answer.
           Q
18
           Α
                  Yes.
19
                  Okay. And so checking "no" here,
           Q
20
     does that mean that all of these loans identified
21
     above that line, Ms. Spearman should have
22
     received an override bonus on?
23
                  MR. PERLOWSKI: Object to the form.
24
                  THE WITNESS: That is not correct.
25
     BY MS. GIBSON:
```

	Page 44
1	Q Okay. Why not?
2	A Because the the 1.4.B lists out
3	lists out the loans. And then this specific, see
4	attached Schedule 4 yes, no, is applicable to the
5	"no" override during the guarantee period.
6	At the time that she was hired, all
7	the loan officers were on guarantees, and she was
8	on a guarantee, and Kelly Allison was on a
9	guarantee for 12 months.
10	So it is this "no" is specific to
11	the Schedule 4 above, not to all of the loans
12	listed in the previous bullet points.
13	Q Did you explain that to Ms. Spearman
14	when you spoke to her after she received her
15	letter offer and Schedule 1?
16	A I know that during conversations with
17	Kelly and Gina, there were discussions on loans
18	that were paid or not paid. I don't I don't
19	recall specifically going through these yes, no,
20	boxes with her.
21	Q Right. Because you the
22	discussions that you had with Ms. Spearman and
23	Kelly were well after they signed these
24	agreements, when they weren't being paid the
25	overrides on those loans; correct?

	Page 45	
1	A No, that's not correct.	
2	MR. PERLOWSKI: Object to the form.	
3	Mischaracterizes testimony. You can answer.	
4	BY MS. GIBSON:	
5	Q When were the discussions held?	
6	A Discussions, when we're recruiting	
7	individuals, you have conversations around your	
8	compensation, loans excluded, not excluded.	
9	Kelly Allison went back and forth on the split	
10	that she was going to give Gina because that was	
11	Kelly Allison's 100 percent her decision on	
12	the compensation that Gina Spearman would be	
13	paid.	
14	And so when someone receives the	
15	offer letter, we would have had discussions	
16	around loans not receiving or not being	
17	eligible to be paid an override.	
18	Q Do you recall those discussions?	
19	A I don't specifically recollect, but	
20	I it would have been part of the process of	
21	recruiting them, but those conversations would	
22	have taken place either between myself or Christy	
23	or Jon Reed.	
24	Q So if both Ms. Allison and	
25	Ms. Spearman were surprised and expressed	

```
Page 46
     surprise, after signing these agreements and
1
2
     after the quarantee period was over, that they
3
    weren't receiving these loans, why would that be
     if you explained to them that they weren't
4
5
     receiving overrides on those loans?
6
                  Why would that be if you had already
7
    told them they wouldn't be if they -- before they
     signed the contract?
8
9
           Α
                  I don't --
10
                  MR. PERLOWSKI:
                                   Object to the form.
11
    Calls for speculation. Mischaracterizes
12
    testimony.
                 You can answer.
13
                  THE WITNESS: I don't recall them
14
    being surprised.
15
    BY MS. GIBSON:
16
                  Do you recall them ever coming --
17
    well, let me ask you this.
18
                  After -- on a monthly basis, do they
19
     receive the BMA on override spreadsheets?
20
                  Part of the process of calculating
           Α
21
     their monthly override, the commission team
22
    prepared a manager override recap. And that
23
     document was sent to Gina, Kelly, their executive
24
     assistant, for them to review and to have any
25
    questions at that point.
```

```
Page 47
                  If, you know, their -- their
 1
 2
     agreement with the compensation split was a
 3
     little complex. So they had the opportunity, you
     know, to review that recap every single month.
 4
 5
     They received it after the production month.
     When I say production month, I mean funded
 6
7
     production month.
8
           Q
                  So when you say the agreement was
9
     complex, what are you referring to?
10
                  I meant their split. Let me -- let
           Α
11
     me clarify that.
                       Their -- their compensation
12
     split of splitting comp was not common.
13
           Q
                  Yeah, it was 70/30. But that's not
14
     complicated, is it? 70 percent versus 30 adds up
15
     to 100.
16
                  MR. PERLOWSKI: Object to the form.
17
     Is that a question?
18
     BY MS. GIBSON:
19
                         I mean, tell me what was
           Q
                  Yeah.
20
     complicated about that versus identifying the
21
     overrides that were to be paid on these loans and
22
     this contract. I -- I don't understand.
                                                Tell me
23
     what you understood to be complicated about their
24
     split.
                  They had a large territory.
25
           Α
                                                They had
```

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```
Page 48
                      Their spreadsheet contained a
1
     a lot of loans.
2
     lot of -- it had a lot of -- a lot of details for
3
     them to review, so --
                  And so in the end, you took the --
4
           0
     the total, and they were just split 70/30; is
5
6
     that correct?
7
           Α
                  There's a -- there was a recap form,
     and it outlined loans eligible, not eligible.
8
9
     Kelly received overrides on producing branch
10
     managers that Gina did not.
                                   Those had a
11
     different calculation split. So Gina was part of
12
     reviewing that recap each month with Kelly.
13
           Q
                  And did Ms. Spearman come to you and
14
     ask you, after reviewing those spreadsheets, why
15
     she wasn't being paid overrides on the loans
16
     identified after 1.4.B?
17
           Α
                  I don't recall that, no.
18
           0
                  You don't recall any conversations
19
     with Ms. Spearman when she came to you and asked
20
     you that?
21
           Α
                  I do not.
22
                  MR. PERLOWSKI: Object to the form.
     Foundation.
23
24
     BY MS. GIBSON:
25
                  Do you have any recollection of
           Q
```

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```
Page 49
 1
     conversations on the phone with Ms. Spearman --
 2
           Α
                  No.
 3
                  -- regarding why she wasn't being
           0
     paid overrides on the loans under 1.4.B?
 4
 5
           Α
                  No.
                  Let's go back to Exhibit 3, where we
 6
           0
 7
     were at the yes, no, line on Spearman 0672.
8
           Α
                  Okay.
 9
           0
                  Okay. And under 1.4.C, there are
10
     several little points, and they say, "The
     following notice will be deducted from the
11
12
     override bonus calculation." And then they're
13
     marked, no, not applicable.
14
                  So did that mean they were not to be
15
     deducted from Ms. Spearman's override bonus
16
     calculation?
17
           Α
                  At the time that this --
18
                  MR. PERLOWSKI: Object to the form.
19
     You can answer.
20
                  THE WITNESS: At the time that this
21
     addendum was prepared in 2016, it's marked "no,"
22
     because it did not apply.
23
     BY MS. GIBSON:
24
                          And that's the same with 1.4.D
           Q
                  Okay.
     and E, they're both checked "no"; correct?
25
```

```
Page 50
                                   Take your time and
 1
                  MR. PERLOWSKI:
 2
     look at the document, Ms. Preslo.
                  THE WITNESS: 1.4.D is marked "no"
 3
     because at the time that this document was
 4
 5
     prepared in 2016, it did not apply.
 6
     MS. GIBSON:
 7
           0
                  And 1.4.E, is that the same response,
     did not apply?
8
9
           Α
                  Correct.
                         So when NAF HR sent the letter
10
           0
                  Okay.
11
     offer regional manager agreement with this
12
     Schedule 1 over to Ms. Spearman, did it have any
13
     intent on paying the loans identified in those
     first seven bullet points under 1.4.B?
14
15
           Α
                  Can you repeat that, please.
16
                         So we talked about the
           0
17
     documents here being sent to Ms. Spearman by HR
18
     and sometime before November 6th when she -- 16th
19
     when she signed it.
20
                  And you testified that 1.4.B is
21
     marked "no" and that it just applied to the --
22
     and correct me if I'm wrong. I don't want to
23
     misstate your testimony -- that it just applied
24
     to that last bullet point; is that correct?
                  1.4.B. outlines --
25
           Α
```

```
Page 51
 1
                  MR. PERLOWSKI:
                                   Object to the form.
 2
                  THE WITNESS:
                                 On 0671, 1.4.B outlines
 3
     the one, two, three, four, five, six, seven,
     eight bullet points of loans. No override bonus
 4
 5
     will be paid on the following loans.
 6
                  The yes, no, on page -- the next page
 7
     is no, specifically to the Schedule 4.
                                              There was
     no Schedule 4 applicable at the time.
8
                                             Specific
9
     to Schedule 4, because all of the loan
10
     officers -- everyone that came was on guarantees.
11
     BY MS. GIBSON:
12
                  So at the time NAF sent this contract
           0
13
     to Ms. Spearman, did it have any intent to pay
     the bonuses under 1.4.B in the first seven bullet
14
15
     points?
16
                  No, there was no intention to pay her
17
     on those loans. However, please note that she
18
     was on a 12-month quarantee.
19
                  Why isn't there a yes, no, under each
           Q
20
     of those seven bullet points?
21
                  MR. PERLOWSKI: Object to the form.
22
     BY MS. GIBSON:
23
           Q
                  You may answer.
24
                  MR. PERLOWSKI:
                                   Speculation.
                                                 Outside
25
     the scope of any representative testimony, as
```

```
Page 52
 1
     well.
 2
                  MS. GIBSON:
                               I think she was
 3
     testifying she's -- she testified about contracts
 4
     and compensation, and so to my --
 5
                  MR. PERLOWSKI:
                                   That's -- that's not
 6
     the topic, MaryBeth, and you know it.
 7
                  MS. GIBSON: Well --
                  MR. PERLOWSKI: There's no topic that
8
9
     says -- compensation, yes. There's no topic that
10
     says she's testifying about contracts.
11
                  MS. GIBSON:
                               Okay. Well, this is
12
     about compensation, Henry. Henry, this is her
13
     compensation, which you believe --
14
                  MR. PERLOWSKI:
                                   You're asking her --
15
     you're asking her why a document wasn't prepared
16
     a certain way. That's not a -- that's not a
17
     question about --
18
                  MS. GIBSON:
                               You can answer the
19
     question.
                Your objection is noted.
                                           You can
20
     answer the question.
21
                  THE WITNESS: Can you repeat the
22
     question?
     BY MS. GIBSON:
23
24
           Q
                  Yes.
                        Do you know why there's not a
25
     yes, no, after each bullet point in 1.4.B?
```

Page 53 If we go to the last bullet point, 1 Α 2 that can change. You can have an individual that 3 might be -- a loan officer that is on a guarantee 4 or not on a quarantee. Number two, brokered loans, there would not be a yes, no, there 5 6 because there was never -- that was -- every brokered loan that closed, no override was paid. 7 So there's not a purpose for a -- a yes or no. 8 9 If you want my opinion, I don't 10 prepare these documents. They were prepared by 11 But brokered loans never get paid on a legal HR. 12 brokered loan. 13 Q Did you tell Ms. Spearman that? 14 MR. PERLOWSKI: Object to the form. 15 BY MS. GIBSON: 16 You can answer. 0 17 MR. PERLOWSKI: You mean other than 18 in the contract? 19 THE WITNESS: I don't remember a 20 specific conversation. We had many 21 conversations, and I'm assuming that we would 22 have gone over that, but I don't specifically 23 remember the exact time frame of having the 24 conversation. 25 BY MS. GIBSON:

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Page 54
                  Do you agree this -- these provisions
 1
           0
 2
     under 1.4.B, C, and D are confusing?
 3
                  MR. PERLOWSKI: Object to the form.
                  THE WITNESS: My opinion, are they
 4
 5
     confusing, no.
     BY MS. GIBSON:
 6
 7
                  Are all regional -- regional managers
           0
     contracts with this Schedule 1, are they all
8
     checked "no" under 1.4.B?
9
10
                  MR. PERLOWSKI:
                                   Object to the form.
11
                  THE WITNESS: 1.4.B outlines the
12
     loans that are not eligible for an override, and
13
     then the schedules that have the schedule -- yes,
     no, for Schedule 4, 1.4.C, the bullet points
14
15
     after that, yes, that the -- this document with a
16
     yes or no is in every regional manager agreement.
17
     BY MS. GIBSON:
18
           Q
                  Thank you. And is -- in every
     regional manager agreement, is it checked "no" --
19
20
                  MR. PERLOWSKI: Object to the form.
21
     BY MS. GIBSON:
22
           Q
                  -- under these paragraphs?
23
                  MR. PERLOWSKI: Object to the form.
24
                  THE WITNESS: If a regional manager
25
     was hired and not on a guarantee, no.
                                             It -- it
```

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Page 55 could be yes or no, depending upon guarantee 1 2 situations. They may have hired loan officers with guarantees or not guarantees. 3 When this document was prepared for 4 5 Gina Spearman, it is indicated "no," as they were 6 all on quarantees. 7 BY MS. GIBSON: Did NAF pay any regional managers or 8 Q 9 branch managers overrides on any of the loans in 10 those seven bullet points under 1.4.B? 11 Regional managers -- branch managers 12 were not paid overrides on these loans -- well, 13 on the bullet-pointed loans under 1.4.B. 14 Was Eric Fellows ever paid overrides 0 on those loans under 1.4.B? 15 16 Objection. MR. PERLOWSKI: 17 THE WITNESS: There was an incident 18 with Eric Fellows when he was hired that -- and I 19 was not involved in hiring him. I had never met 20 Eric Fellows. 21 He received, I believe, his manager 22 recap outside of his -- once he was outside of 23 his quarantee period, there were deductions for 24 the quarantee period. 25 Kelly Allison had reached out to me

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Page 56
     and had indicated that he was really upset about
 1
 2
     it, didn't understand it, and she could not
 3
     recollect. She said she had gone -- she wasn't
     clear if she'd reviewed it with him or not
 4
     because Eric Fellows was going into -- you know,
 5
 6
     new to the company.
 7
                  We did make an exception for an
     initial group that he had recruited for him to be
8
9
     paid overrides for that specific group. So an
10
     exception was made, from my recollection.
11
     BY MS. GIBSON:
12
                  So NAF -- it was checked "no," but
13
     NAF paid Eric Fellows?
14
                  MR. PERLOWSKI:
                                   Object to the form.
15
     Mischaracterizes testimony.
                                   This is also outside
16
     the scope, as Mr. Fellows was not a regional
17
     manager. So it's outside the scope of any topics
18
     permissible --
19
                  MS. GIBSON: I just want to be sure I
20
     understand that the --
21
                  MR. PERLOWSKI: -- that the Court
22
     ordered with respect to topic six. So I want to
23
     assert that. You can answer, Ms. Fellow --
24
     Ms. Preslo.
                  Sorry.
                  THE WITNESS: I would have to look at
25
```

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```
Page 57
                     I don't know if it -- that -- if
 1
     his agreement.
 2
     it had a yes or a no. I don't know. I'd have to
 3
     look at it, the exhibit.
     BY MS. GIBSON:
 4
 5
                  So topic 13 is any document from NAF
 6
     which NAF contends provided written notice to
     Ms. Spearman regarding changes to her
 7
8
     compensation.
9
                  Are you aware of any documents that
10
     NAF contends provided written notice to
11
     Ms. Spearman regarding changes to her
12
     compensation?
13
           Α
                  Are you referring to -- okay. If you
     can -- if I can ask a question. Are you
14
15
     referring to something on this exhibit, or is
16
     this a separate question --
17
                  It's a separate question.
           Q
18
                  -- not applicable to this exhibit?
           Α
19
                  Yeah, no, it's a separate question.
           Q
20
     So topic 13 of the 30(b)(6) Notice identified you
21
     as a witness having knowledge of any document
22
     from NAF that it contends provided written notice
23
     to Ms. Spearman regarding changes to her
24
     compensation.
25
                  So after this agreement and before
```

Page 58 1 the -- there -- I understand there was a March 1, 2 2020, amendment, and we're going to talk about 3 that, are you aware of any documents that provided written notice to Ms. Spearman regarding 4 5 changes to her compensation? If there were changes, I don't 6 7 recollect off the top of my head. But the process would be to have a conversation with the 8 9 regional manager of the changes. Not all changes 10 are bad. Some changes are positive. 11 conversation would be had about a compensation 12 change, and then HR would prepare that document 13 and send it to the employee. 14 And that's what happened every time 0 15 there was a change to a, you said, employee's 16 compensation? 17 To -- you know, specific to an Α 18 override bonus, their manager compensation. Ι 19 mean, yes. 20 So specifically, then, with respect 21 to Ms. Spearman, are you aware of any documents 22 that NAF contends provided written notice to 23 Ms. Spearman regarding changes to her 24 compensation? In regards to the override bonus? 25 Α

Page 59 1 Yes. 0 2 Α Her split with Kelly Allison, if 3 there was changes to a split, that would have been -- the process would have been to have that 4 5 discussion with her, and the document would have 6 been prepared and sent by HR. 7 0 So was there any change to her compensation before March 1, 2020? 8 9 Α There was a change in regards to --10 we had a change in regards to they waived 11 overrides. And written in their agreement is you 12 can waive overrides by written note -- with a 13 manager agreeing to that. There was a change. 14 It was through the process of agreeing to waive 15 your override. It's in the agreement that the 16 regional manager can agree to waive your override 17 on -- on a specific loan. 18 At the time prior to around March 19 2019, there was a favorable change that our --20 our HR department, along with legal, said a 21 regional manager can waive a portion of their 22 override but not all of it. 23 So to give you an example, my 24 override could be \$200. Previously, our 25 requirement was that if a regional manager agreed

Page 60 to waive -- to my override, I would have to forgo 1 2 But regional manager overrides was deemed 3 to be able to be waived in increments, so it was in a -- it was in a regional manager's favor. 4 5 And you said in this document, this 6 contract with Ms. Spearman, it says that they can 7 waive their override? 8 Α Yes. 9 0 Okay. My question is a little 10 different. Did NAF ever issue a written document 11 that changed the terms of Ms. Spearman's 12 compensation in Schedule 1? 13 Α Okay. The Schedule 1 refers back to 14 the loans that they did not get paid an override 15 on and the yes, no, boxes that are applicable to 16 those loans. So she would have received updates, 17 based on hiring loan officers within that 18 quarantee period. So, yes, she would have 19 received updates to her compensation to the 20 Schedule 1 after her hire date. 21 Can you explain to me what you mean 22 by an update? Is that an email that says, we're 23 paying you this based on the people you hired? Ι 24 don't understand what an update is. 25 Yeah, hold on a MR. PERLOWSKI:

```
Page 61
              Object to the form. I'm not sure if at
 1
 2
     all -- I don't know whether that was a
     declaratory sentence or a question.
 3
 4
                  MS. GIBSON: It was a question. What
 5
     is an update?
                  MR. PERLOWSKI: You said I -- you
 6
 7
     said you don't understand, with a question mark
     at the end.
                  I'm not sure that's --
8
9
                  MS. GIBSON: I said I don't
10
     understand, can you explain to me what an update
11
     is.
12
                  MR. PERLOWSKI: Okay. Fair enough.
13
     That is a question.
14
                  MS. GIBSON: Yes.
                                      Thank you.
15
     BY MS. GIBSON:
16
                  Go ahead, Ms. Preslo.
           0
17
                  A loan officer -- I just -- I want
           Α
18
     to -- let me finish.
19
           Q
                  You may answer.
20
           Α
                  Okay.
21
           0
                  If you can explain to me what you
22
     meant by --
23
                  I'm trying to -- I'm trying to
24
     explain it to you, so give me a moment.
     hire -- a loan officer is hired.
25
                                        You hire Jan
```

	Page 62	
1	Preslo. Jan Preslo was a \$20,000-a-month	
2	guarantee for two months. I start on Monday.	
3	An update would be an amendment where	
4	the Schedule 4 would be updated, including Jan	
5	Preslo on that schedule, that I'm not going to	
6	receive an override. The manager is not going to	
7	receive an override, because it's over \$5,000,	
8	during the guarantee period, unless that	
9	guarantee is exceeded.	
10	So that's what I mean when I say an	
11	you know, an update.	
12	Q So an update, by your example, just	
13	so I understand this is a question. An	
14	update	
15	A And I'm and I'm going to ask, when	
16	we finish this, if we can take a break.	
17	Q No, of course. No.	
18	A Because we've been going for almost	
19	an hour a half.	
20	Q Yeah.	
21	A If that's okay with you.	
22	Q That's perfect. Whenever you need a	
23	break.	
24	So an update an example of an	
25	update would be a Schedule 4; is that correct?	

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	Page 63	
1	A That is an example, yes, ma'am.	
2	Q And just one more question, before we	
3	break, on this topic. And would in Schedule	
4	1, would that box under 1.4.B need to be checked	
5	"yes" to allow NAF to issue updates?	
6	MR. PERLOWSKI: Object to the form.	
7	You can answer.	
8	THE WITNESS: So going back to the	
9	Schedule 1. And your specific question is to	
10	the hold on.	
11	BY MS. GIBSON:	
12	Q Well, let me try and clarify it. You	
13	said Schedule 4 are examples of updates that you	
14	would give	
15	A Uh-huh (affirmative).	
16	Q to regional managers. Well, to be	
17	able to give those updates, would would 1.4.B	
18	need to be checked "yes"?	
19	A The para	
20	MR. PERLOWSKI: Object to the form.	
21	THE WITNESS: Under 1.4.B for	
22	specific to the yes, no, question on Schedule 4,	
23	the process for HR would be to amend the	
24	agreement, update the agreement, for the "yes" to	
25	be checked.	

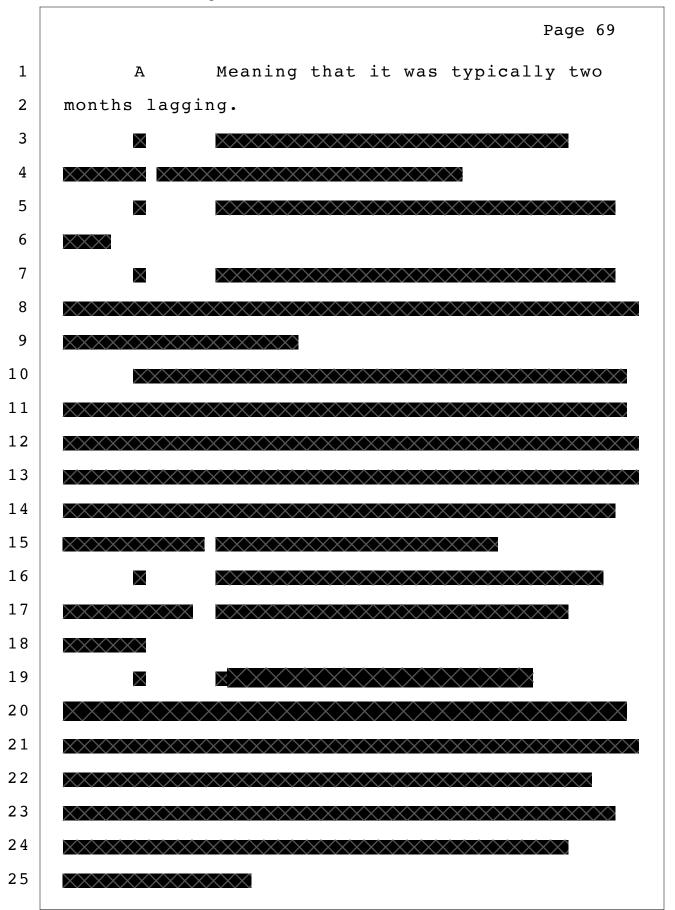
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Page 64
    BY MS. GIBSON:
1
2
                  To allow NAF -- and that would be --
3
     okay. So I understood.
                  And that would then allow NAF to
4
5
     issue the updates that you call Schedule 4s;
6
     correct?
7
           Α
                  Yes, ma'am.
                  Okay. One more question. Did NAF
8
           Q
9
     amend the Schedule 1 and give it to Ms. Spearman
10
    where Schedule 1 was checked "yes"?
11
                  I would -- I don't have the exhibit
12
     in front of me, but I'm sure it would have -- or
13
     I'm sure HR would have updated this to a "yes."
14
                         And would they -- so I quess
           0
                  Okav.
15
     I'll have to ask someone in HR, but would --
16
    maybe you can answer. Would -- if -- you
17
    testified the process is you have a conversation,
18
    HR prepares the document, this -- this new
19
     Schedule 1 checked "yes," and would send it to
20
    Ms. Spearman. Would she then DocuSign it and
21
     send it back?
22
           Α
                  Signing of the document isn't
                The document -- the document is sent
23
     required.
24
    by HR. Most employees, by practice, typically
25
    will execute it.
```

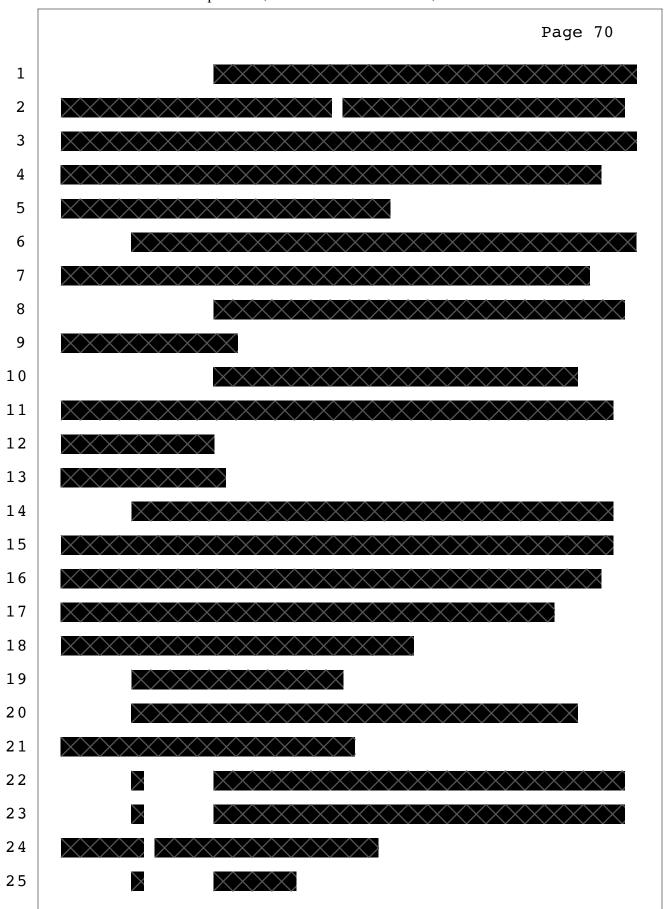
```
Page 65
 1
                  Does HR sign it?
                                     Like, Mr. --
           0
 2
           Α
                  I don't know. I don't -- I'm not
 3
     involved in preparing the documents that HR
     sends, so I -- I mean, that would really be a
 4
 5
     question that would need to be presented to HR.
 6
           0
                  Okay.
 7
                  But it's coming from HR, being
           Α
     DocuSigned. So, to me, in my mind, okay, HR is
8
9
     sending it via DocuSign, so HR would have had to
10
     prepare it. I don't think we require HR to
11
     execute.
               It would --
12
                  So do you have HR send it so that you
13
     have -- so that you know it's been sent to your
14
     employee?
15
           Α
                  HR sends the document. I don't --
16
     I'm not understanding. And I -- if we could take
17
     a break?
18
                  MS. GIBSON:
                                Yeah.
                                       Okay. Let's take
19
     a break.
20
                  THE WITNESS:
                                       Thank you.
                                 Okay.
                                                     Ι
21
     really appreciate it.
22
                  MS. GIBSON: We can go off the
23
     record.
24
           (Proceedings in recess, 1:23 p.m. to
25
           1:40 p.m.)
```

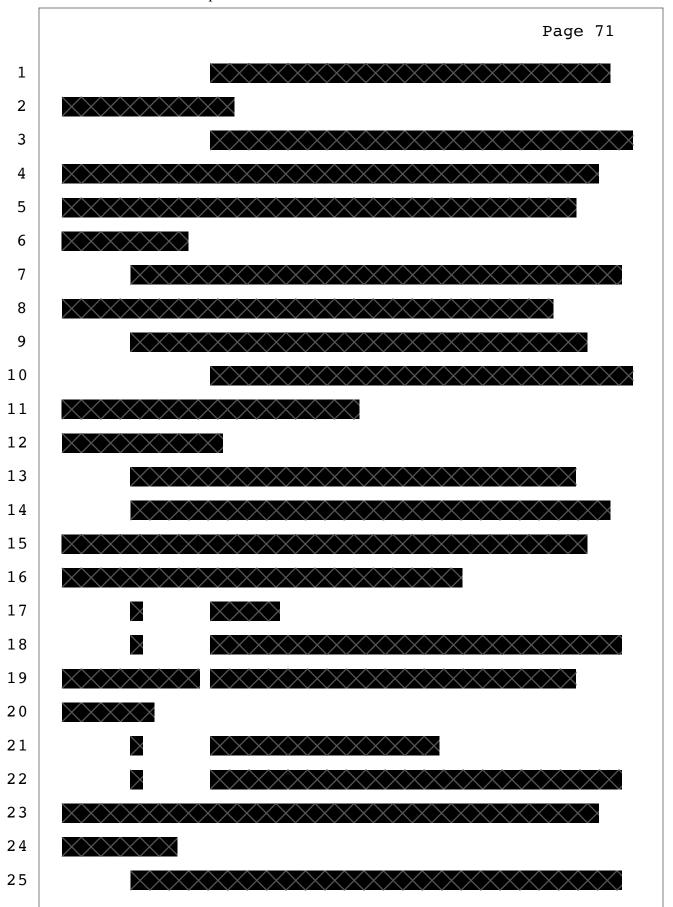
```
Page 66
 1
     BY MS. GIBSON:
 2
           Q
                  Ms. Preslo, were you always paid on a
 3
     salary from profit model?
 4
                  MR. PERLOWSKI:
                                   Objection. Asked and
 5
                Go ahead.
     answered.
 6
                  THE WITNESS:
                                 So I need to correct
 7
            I've been with the company for 10 years.
     So I initially was paid a salary, plus a flat
8
9
     override bonus that was not tied to
10
     profitability. And there was -- I don't remember
11
     the exact time frame, but it was -- my
12
     compensation was later amended to a salary, and
13
     the -- a percentage of profitability. So there
14
     was a -- I was not always paid on profitability.
15
     BY MS. GIBSON:
16
                  When approximately did that happen?
           0
17
           Α
                  I -- I should probably know, but I --
18
     I'd have to go back and look through my own
19
     contract to give an -- an exact date on that.
20
                  Do you remember if it was before
           Q
21
     Ms. Spearman was hired or after Ms. Spearman
22
     was -- I'm just looking for a general time.
23
                  It was after.
           Α
24
           Q
                  After she was hired that you went
25
     to --
```

	Page 67
1	A I yes, it would have been after.
2	Q Okay. And you said you'd have to go
3	look at your amended contract to know when that
4	was?
5	A To to give you an exact. To
6	answer an exact time frame.
7	Q Okay. So when they changed when
8	NAF changed your compensation, it amended your
9	contract to reflect that?
10	A There was a conversation with me
11	about it, and I received, you know, update or an
12	amended agreement from human resources.
13	Q Okay. And so when you said you went
14	to a salary and a bonus I mean, I'm sorry
15	and salary and profit model I don't want to
16	misstate testimony. So would you if the
17	company was profitable, you did would you
18	receive a bonus?
19	A My compensation my compensation
20	was specifically tied to the outside retail
21	division, not the company profit.
22	Q Got you. So if outside retail was
23	profitable, you would receive a bonus?
24	A Yes.
25	Q When was the last time you received a

	Page 68	
1	bonus based on outside retail's profitability?	
2	A In current time frame?	
3	Q Uh-huh (affirmative).	
4	A I have a in my position, I have a	
5	compensation cap. And then my last for	
6	profitability, you know, the last profit bonus	
7	that I received was in October of last year.	
8	Q Did you receive one so last year	
9	is '21. Did you receive one in, let's say did	
10	you receive one in 2018?	
11	A In 2018, I'm going to I need to	
12	I'm hesitating on answering because I'm not	
13	I'm hesitating on answering because I don't	
14	remember the exact year that I went to a profit	
15	component, so I'm concerned I'm going to misspeak	
16	and give an incorrect answer.	
17	Q So when you went to a profit	
18	component, did you just receive the the bonus	
19	once a year or was it quarterly or how or	
20	monthly? How was how was that paid?	
21	A My profit component was month it	
22	was monthly, but it it followed it was	
23	based off of the time frame of the P&L being	
24	prepared.	
25	Q Okay.	







		Page 72
1	$\times\!\!\times\!\!\times\!\!\times\!\!\times$	
2	$\times\!\!\times\!\!\times\!\!\times$	
3	Q	Okay. What's your current residence
4	address?	
5	A	405 Calle De Aragon, Redondo Beach,
6	California 9	0277.
7	Q	I love Redondo Beach. Sorry.
8	Offtrack, off topic.	
9		Do you have any military experience?
10	A	No.
11	Q	Have you ever been arrested?
12	A	No.
13	Q	Are you currently married?
14	A	Yes.
15	Q	And what is your spouse's name?
16	A	Kenneth Preslo.
17	Q	Have do you have any former
18	marriages?	
19	A	No.
20	Q	And where is your husband employed?
21	А	He's self-employed.
22	Q	What does he do?
23	А	He is a developer.
24	Q	And do you have any children?
25	А	Yes.

	Page 73
1	Q How many?
2	A One.
3	Q What is your child's age?
4	A He is 11.
5	Q Do you have any relatives in Fulton
6	County, Georgia?
7	A I have relatives, yes. I'm from
8	Georgia originally, so I do have relatives spread
9	out through Georgia.
10	Q What are their names?
11	A I have a lot.
12	Q Can you tell me their last names?
13	This is for purposes of trial.
14	A Okay. My maiden name is Britt,
15	B-R-I-T-T. And Wade. Those are immediate family
16	names.
17	Q Okay. Any others?
18	A Brooks, B-R-O-O-K-S. Elliott.
19	Q Elliott?
20	A Yes. Those are immediate aunt, uncle
21	names.
22	Q Do any reside in Fulton County,
23	Georgia?
24	A I had a cousin. I believe, that he
25	is in Fulton County, Georgia, yes.

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			Page 74
1		Q	What is his name?
2	_	A	Ron Tuck.
3	,	Q	How do you spell that last name?
4]	A	T-U-C-K.
5	•	Q	Any other relatives in Fulton County?
6	_	A	I have a cousin, I believe, that's in
7	Fulton	County	Another cousin, Dana Elliott.
8		Q	How do you spell that last name?
9	_	A	E-L-L-I-O I think it's a double T.
10		Q	Okay. Elliott. Sorry.
11	_	A	Elliott. Sorry.
12		Q	Anyone else?
13	_	A	Off the top of my head, no.
14	(Q	Okay. You said you were born in
15	Georgi	a?	
16	_	A	Yes, ma'am.
17	(Q	Where were you born?
18	_	A	In Lawrenceville, Georgia.
19		Q	How long did you live in Georgia?
20	_	A	I lived in Georgia through through
21	1987.		
22	(Q	When you left Georgia, did you leave
23	to go	to Cali	fornia?
24	_	A	Yes, ma'am.
25	•	Q	And was that to be employed by NAF?

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	Page 75
1	A No, it was I was employed by Chase
2	Bank.
3	Q Okay. Where did you go to college?
4	A Georgia State University.
5	Q And what did you obtain a degree
6	there?
7	A No. I got caught up in the mortgage
8	business as a junior in college.
9	Q Okay. And who was the who did you
10	go to work for when you left Georgia State?
11	A Oh, my original job was with a
12	company called Reliance Trust Company and Credit
13	Union. And from that, I worked for a Chase at
14	the time, it was called Chase Home Loans, which
15	was a division of Chase Bank.
16	Q And where did you go after Chase Home
17	Loans?
18	A Countrywide.
19	Q I know you've told me some of your
20	former employers, but from Countrywide, where did
21	you go?
22	A I went to a company called Guild
23	Mortgage for two years, and then I was recruited
24	back to Countrywide.
25	Q And where did you go after that?

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	Page 76
1	A Bank of Countrywide was acquired
2	by Bank of America.
3	Q Okay.
4	A And that is when I became a Bank of
5	America employee.
6	Q Got you. And then from I think
7	you told me from Bank of America, you were
8	recruited to NAF?
9	A No. I went to MetLife home loans,
10	which was a division of the MetLife companies.
11	Q Okay. Are you a member of any civic
12	organizations in Tustin?
13	A No.
14	Q Are you a member of any church?
15	A Presently, yes.
16	Q What's the name of that church?
17	A Riviera United Methodist Church.
18	Q Okay. Have you ever been a party to
19	a lawsuit?
20	A Yes.
21	Q Individually or as an employee of a
22	company?
23	A Individually.
24	Q And what was that about?
25	A I was the plaintiff with my husband

		Page 77
1	over a develo	pment project.
2	Q	So that related to his employment?
3	A	He's self-employed. It was related
4	to a land acq	uisition.
5	Q	Okay. And did that go to trial?
6	A	It did go to trial.
7	Q	And how was that resolved?
8	A	We were we won the trial.
9	Q	Was there a jury or was it a bench
10	trial?	
11	A	It was a bench trial. It was bench.
12	Q	Is that the only lawsuit you've ever
13	been in?	
14	A	That is the only lawsuit I've ever
15	correct, yes.	
16	Q	Okay. Have you ever given your
17	deposition te	stimony before today?
18	A	Yes.
19	Q	When?
20	A	I have had one with New American
21	Funding, and	I was deposed in the personal
22	lawsuit, and	I was deposed at Countrywide Home
23	Loans.	
24	Q	And what did the litigation at
25	Countrywide H	ome Loans involve?

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```
Page 78
                   It was involving a customer complaint
 1
           Α
 2
     over, from my memory, a expiration of a LOC and a
 3
     dispute over damages that were deemed by the, you
     know, plaintiff on that LOC expiration.
 4
 5
                  And how was that resolved?
           0
 6
           Α
                   I believe Countrywide --
 7
                  MR. PERLOWSKI: Ms. Preslo, let me --
     if the -- if the resolution is confidential, I
8
9
     ask that you not disclose that.
10
                  THE WITNESS:
                                 Oh.
11
                  MR. PERLOWSKI:
                                   If it's --
12
                  THE WITNESS: I don't remember.
                                                     Ιt
13
     was many, many years ago, so --
     BY MS. GIBSON:
14
15
           0
                  Did it go to trial?
16
                   It did not go to trial.
           Α
17
                  Was it settled?
           Q
18
                  You know, I was a witness to that, I
           Α
                          I don't -- I do not remember
19
     mean, at the depo.
20
     if it was settled.
                          I don't -- I don't remember
21
     the outcome of it --
22
           Q
                  Okay.
                  -- 100 percent because that was many,
23
24
     many, many, many years ago.
25
           Q
                  And how long ago was the litigation
```

	Page 79
1	where you gave a deposition for NAF?
2	A I want to I more than five
3	years ago. I don't remember the exact date.
4	Q And what did that involve?
5	A That involved our regional manager of
6	our Colorado region regarding violating a
7	noncompete.
8	Q Did that go to trial?
9	A I I wasn't involved in attending
10	any kind of trial for that. So I'm not I
11	don't know if it was settled or if it went to
12	trial.
13	MR. PERLOWSKI: Same caution,
14	Ms. Preslo, about revealing any confidential
15	settlement terms, to the extent they are
16	confidential.
17	BY MS. GIBSON:
18	Q How did you learn about this lawsuit?
19	A This Spearman case?
20	Q Ms. Spearman's, yes.
21	MR. PERLOWSKI: And one second,
22	Ms. Preslo. If you learned about if you
23	learned about the lawsuit from counsel, I would
24	just ask that you say that and not reveal any
25	communications that you had with counsel.

	Page 80
1	BY MS. GIBSON:
2	Q And, Ms. Preslo, if I haven't made it
3	clear before, I'm not going to ask you anything
4	that you discussed with your lawyer. So and
5	Henry will certainly object and tell you what
6	he's just told you. But I'm not asking you for
7	the contents of any discussions with your
8	lawyers.
9	A I was made aware of the lawsuit from
10	counsel.
11	Q Okay. What did you do to prepare for
12	your deposition today?
13	A I've had Teams meetings, Zoom
14	meetings with counsel.
15	Q Which counsel?
16	A That would be counsel with New
17	American Funding and the law firm that Henry
18	works for.
19	Q When did you have these meetings?
20	A I don't know the exact, you know,
21	date of those meetings.
22	Q How long did you meet with counsel to
23	prepare?
24	A From an hour perspective?
25	Q Uh-huh (affirmative).

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	Page 81
1	A Two hours, maybe three.
2	Q Two to three hours total to meeting
3	with your lawyers to prepare for your deposition?
4	A Yes, ma'am.
5	Q Okay. Did you have conversations
6	with anyone else outside of your counsel?
7	A I have not.
8	Q Okay. Have you read any transcripts
9	of depositions of anyone in this litigation?
10	A I have not.
11	Q Did you review any documents with
12	your counsel to prepare for your deposition?
13	A I have reviewed documents.
14	Q What documents have you reviewed?
15	A I've reviewed Gina Spearman's letter
16	of employment and her various different exhibits.
17	Q Exhibits to
18	A I also have reviewed the manager
19	one to two manager recaps.
20	Q The manager I don't understand
21	what you just said. You've reviewed the manager
22	recaps. What are those?
23	A The the override bonus.
24	Q The BMAM
25	A Yes, ma'am.

	Page 82
1	Q spreadsheets that we were talking
2	about earlier?
3	A Yes, ma'am.
4	Q Okay. Got you. Did you attend the
5	leadership meeting in February of 2019?
6	A Yes.
7	Q Who else attended?
8	A The attendees were the we call
9	them senior vice presidents, SVPs. Gina Spearman
10	attended with Kelly Allison. Christy Bunce,
11	Jason Obradovich, Jim Muth, and Rick and Patty
12	Arvielo.
13	Q So you said SVPs. Who were those
14	that attended?
15	A Milton Karabites, Tony Blodgett,
16	Kelly Allison, Gina Spearman, Hamid Hamrah, Chris
17	Garza, and
18	Q Did Jon Reed attend? Pardon?
19	A Yes. And Jon Reed
20	MR. PERLOWSKI: Ms. Preslo, were you
21	finished with your answer?
22	THE WITNESS: And I believe Eli
23	Fairfield.
24	BY MS. GIBSON:
25	Q What was the format of the meeting?

Page 83 The format of the meeting was to 1 Α 2 bring -- the SVPs, as we have referred to them, 3 are higher leaders that run larger, you know, territories. And the purpose of the meeting was 4 to bring the SVPs in to have a conversation with 5 them about the 2018 P&L, the changes that were 6 7 made to that P&L in January of 2019, and to review with them a plan to hire a CFO and to work 8 9 on -- all the SVPs had requested to be on P&Ls 10 and to have those conversations with the SVPs in 11 person. 12 Did Ms. Spearman request to be on a Q 13 P&L? I don't specifically remember Gina 14 Α 15 requesting to be on a P&L, but it definitely had 16 been conversations with Kelly Allison on, you 17 know, moving to a P&L. 18 Okay. So not all SVPs requested to Q 19 be on a P&L? 20 Α I don't recollect every single one, 21 as far as if they wanted to be on a P&L or not. 22 Okay. Q 23 The majority of the -- did from my Α 24 I can't remember specifically exactly memory. 25 who.

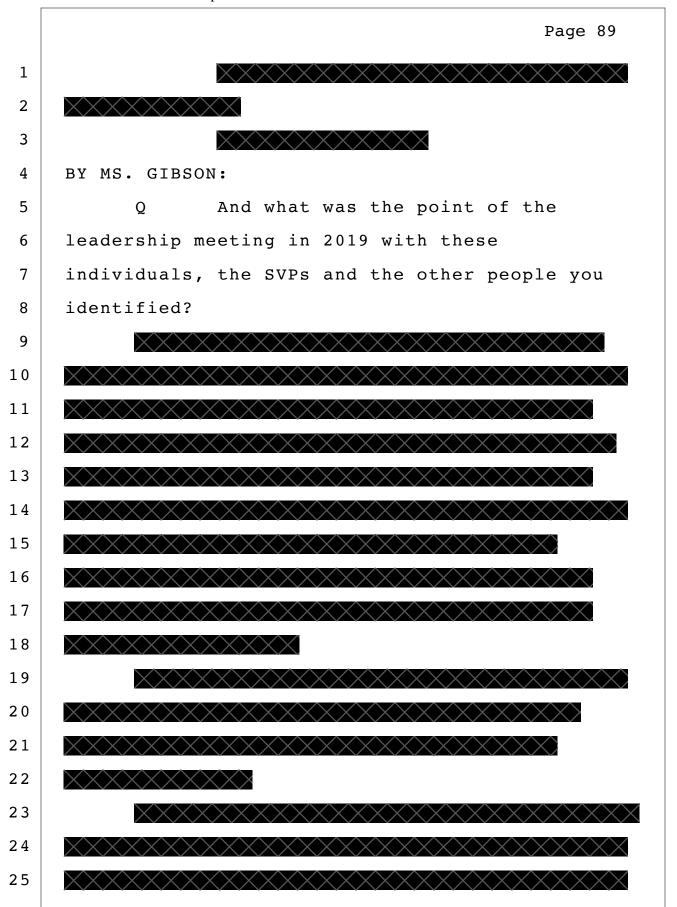
	Page 84
1	Q And where was the meeting held?
2	A It was held in our Tustin
3	headquarters. Tustin, California.
4	Q Okay. Did you speak at the meeting
5	with everyone present?
6	A The meeting was ran by Christy Bunce
7	and involved Jim Muth, as our finance department.
8	And and presenting, I didn't have a prepared
9	presentation, but we were all in the room
10	together having conversations. So I'm did I
11	speak at the meeting, yes.
12	Q Okay. But you did not stand up and
13	do a presentation?
14	A No.
15	Q Okay. Did Rick Arvielo speak at the
16	meeting?
17	A Everyone that attended that meeting,
18	we all had conversations, and we were all
19	talking. It wasn't a but I don't recollect
20	him doing any sort of presentation.
21	Q Did he make any announcements
22	regarding changes to compensation at the meeting?
23	A What was Rick Arvielo? No.
24	Q Did Patty Arvielo make any
25	A She

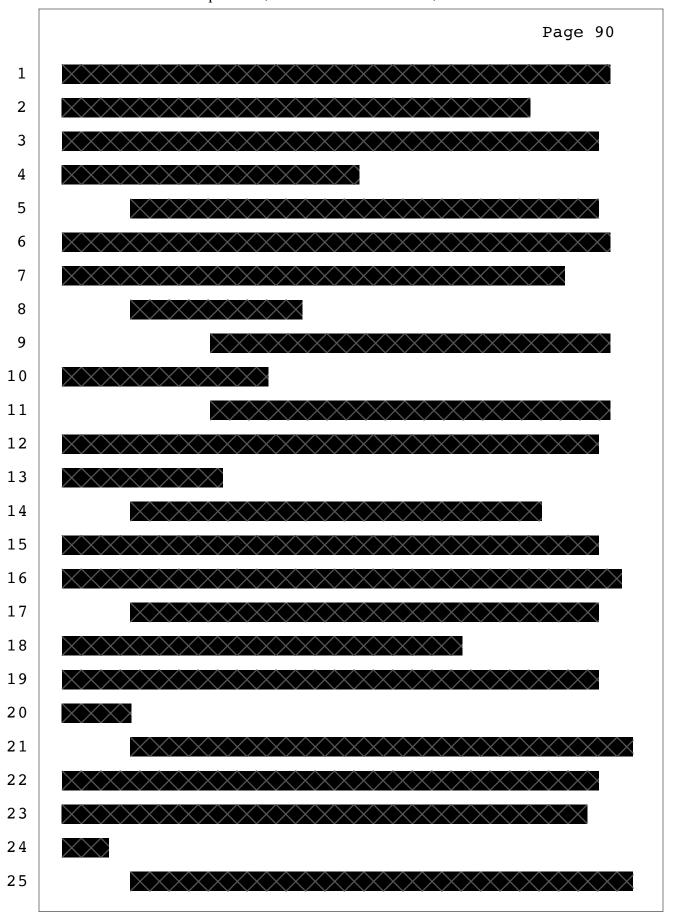
	Page 85
1	Q announcements regarding changes to
2	compensation?
3	A Patty did not make any comments
4	regarding changes to compensation.
5	Q Who did make announcements regarding
6	changes to compensation?
7	A What was changed was there
8	wasn't a change in compensation that was made.
9	It was a discussion around the expenses that
10	should be allocated to the outside retail
11	division, that marketing expenditures were not
12	going to be reimbursed.
13	And that's and that the plan was
14	to hire a CFO that would be tasked with working
15	with the SVPs on moving to a P&L platform for
16	compensation versus flat basis points override.
17	Q So at the time of this meeting, NAF
18	did not have a CFO?
19	A No.
20	Q Who was preparing the P&Ls for 2018?
21	A Those were prepared by our finance
22	department.
23	Q Who was in the finance department?
24	A I don't know names off of the top of
25	my head. Our my main point of contact was a

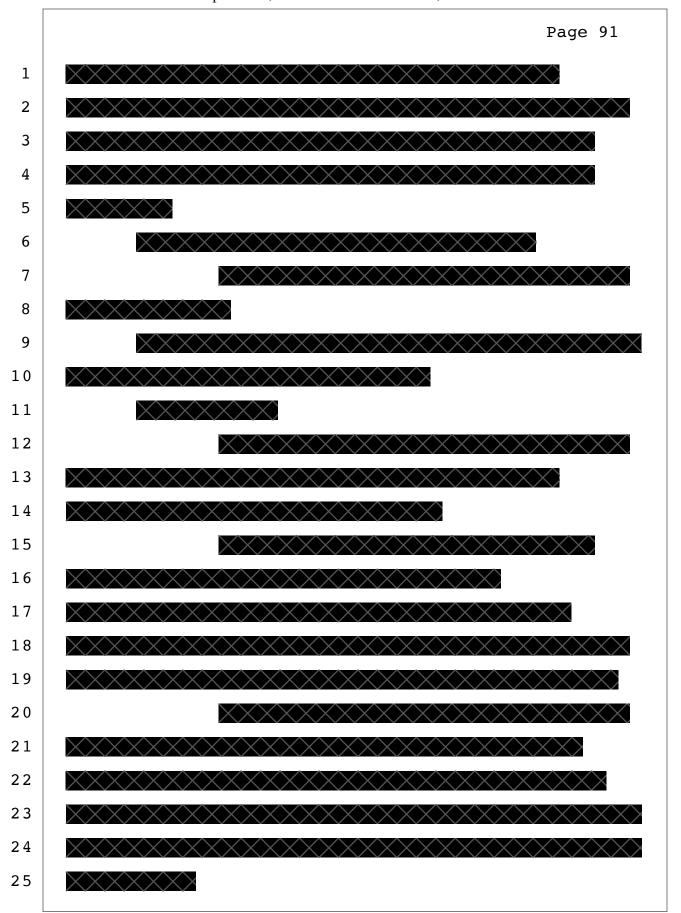
	Page 86
1	gentleman by the name of Jim Muth.
2	Q Jim Muth?
3	A M-U-T-H.
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	DV MG GIRGON
24	BY MS. GIBSON:
25	Q Is a division something different

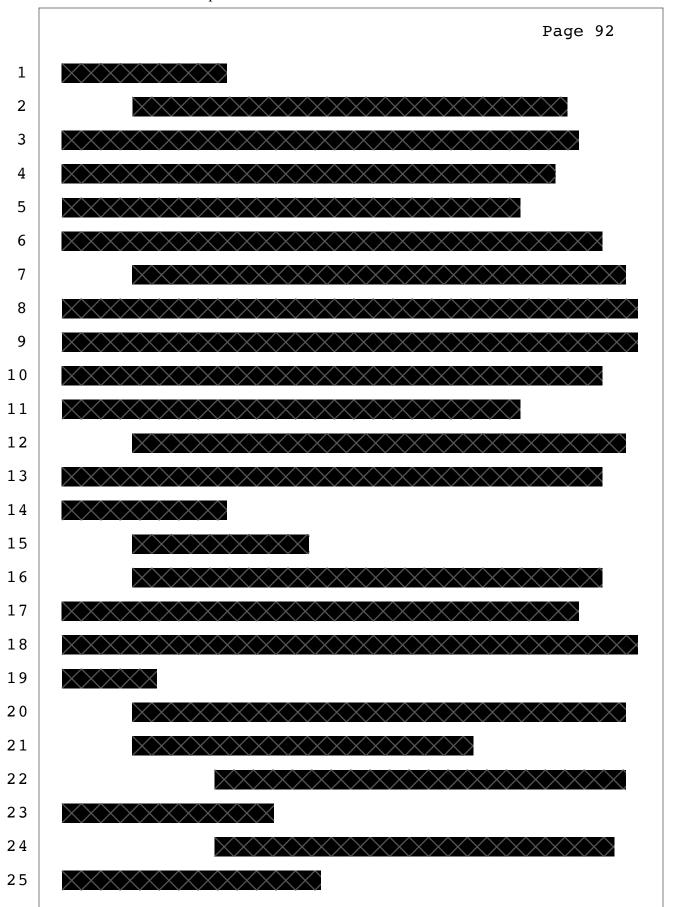
	Page 87
1	from outside retail, or are you
2	A No.
3	Q using them interchangeably?
4	A I'm using them interchangeable. It
5	was outside retail.
6	Q Okay. I just wanted to be sure.
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

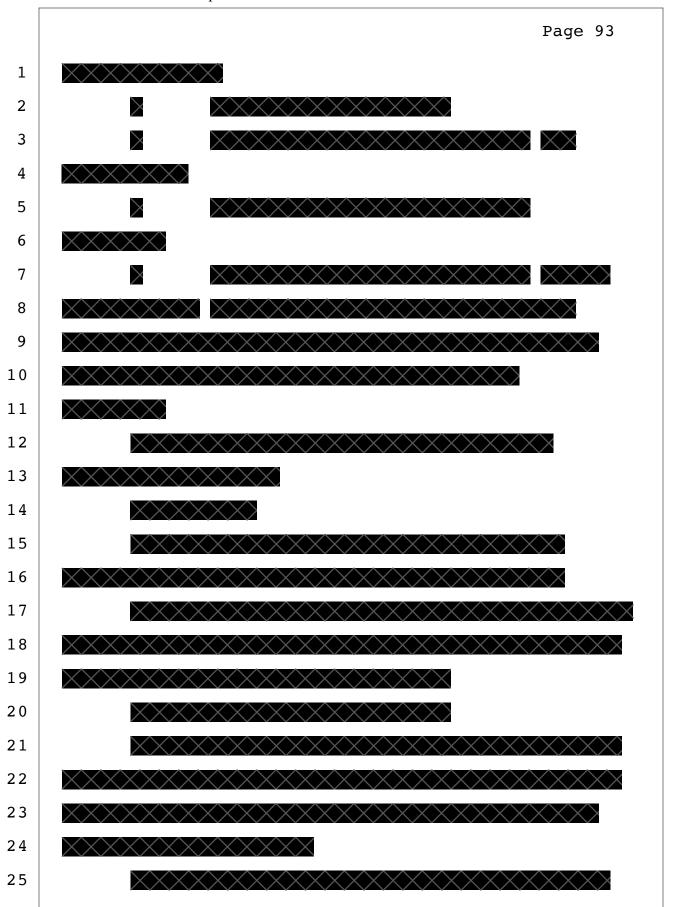
		Page 88
1		
2	$\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times$	
3		\times
4	BY MS. GIBSO	N:
5	Q	Okay. And these were prepared by the
6	finance depa	rtment; is that correct?
7	A	Yes.
8	Q	Were they provided they were
9	provided to	were they provided to you?
10	A	They were provided to me, yes.
11	Q	Were they provided to Ms. Bunce?
12	A	Yes.
13	Q	Were they provided to the Arvielos?
14	A	I can't answer that. I
15	Q	Okay.
16	A	I don't know what the Arvielos
17	reviewed.	
18	Q	I'm sorry?
19	A	I do not know what they reviewed or
20	did not revi	ew.
21	Q	Okay. Were they provided to
22	Obradovich?	
23	А	Yes.
24	$\times\!\!\times\!\!\times\!\!\times$	
25		









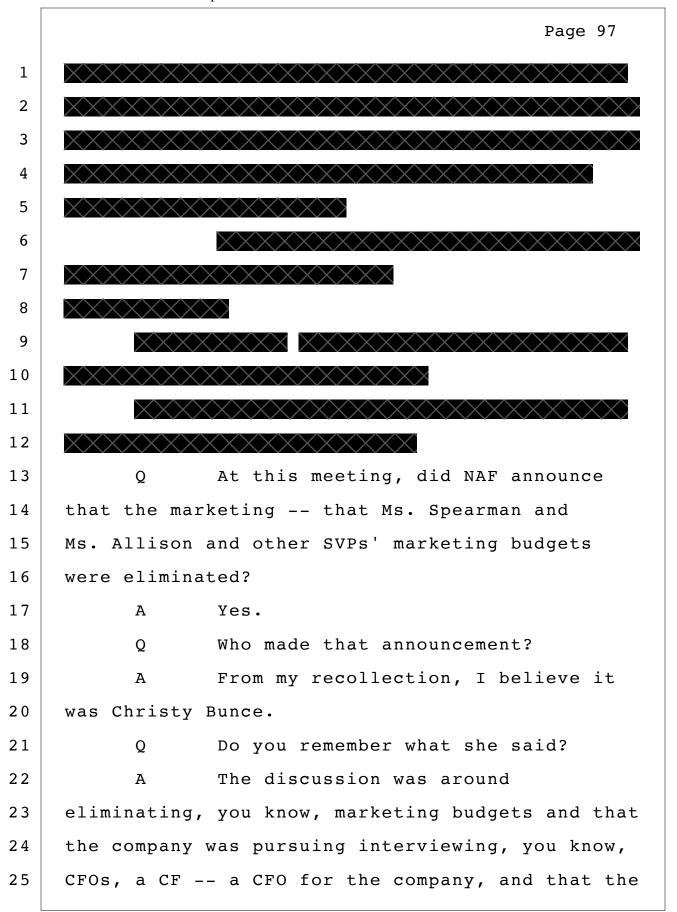


		Page 94
1		
2	A	Yes.
3		MR. PERLOWSKI: Object to the form.
4	BY MS. GIBSON	T :
5	Q	Was that a slide show or was that a
6	handout?	
7	A	My recollection, it was a handout.
8		
9	$\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times$	
10	$\times\!\!\times\!\!\times\!\!\times$	
11		
12		
13		
14		
15		
16		
17		
18		
19	Q	Okay. Have you spoken did you
20	have you spok	ten to Jon Reed since he left NAF?
21	A	No.
22	Q	Did you do anything to prepare for
23		dership meeting before it was headed
24	off?	
25	A	Repeat that question.

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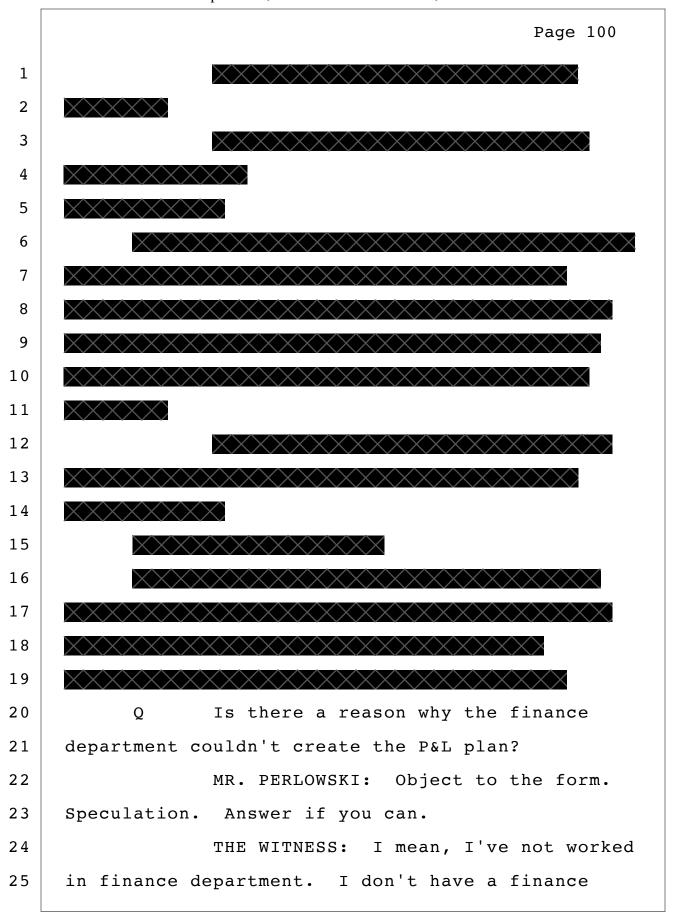
	Page 95
1	Q Yeah. Did you do anything to prepare
2	for the meeting, the 2019 leadership meeting?
3	A The package that was presented at the
4	meeting was prepared by the finance department,
5	and I'm sure Jon and I reviewed that prior to the
6	meeting because it was being presented at the
7	meeting, and we had our SVPs coming into that.
8	So I'm sure I would have reviewed
9	that prior to to that meeting. I was not
10	involved in preparing the package.
11	
12	
13	
14	
15	
16	
17	BY MS. GIBSON:
18	Q What did that package do you
19	remember what the package you reviewed it.
20	What did it say?
21	MR. PERLOWSKI: Object to the form.
22	
23	
2 4	
25	





```
Page 98
     SVPs would be moving to a P&L plan eventually and
 1
 2
     that there would be engagement with the SVPs on
 3
     that plan. And there would be input on the plan
     from the SVPs and that the goal was to -- at some
 4
 5
     point in 2019, to -- there was not a specific
 6
     time frame.
 7
                  Sometime in 2019, we'd be moving to a
     P&L plan, and because of that, there would be
8
     discussions around creating new marketing budgets
10
     or establishing new marketing budgets.
11
                  Did Ms. Bunce or anyone else say this
12
     would be for a period of 90 days that the
13
     marketing budget would be eliminated?
14
           Α
                  I have no recollection of there being
15
     a 90-day time period mentioned.
16
                  Were you present at any time when
17
     Ms. Arvielo told Ms. Spearman that it was just
18
     for a period of 90 days?
19
           Α
                  No.
20
                  MR. PERLOWSKI:
                                   Objection.
21
     Foundation.
22
                  THE WITNESS: I mean --
     BY MS. GIBSON:
23
24
                  Did -- did NAF announce that it would
           Q
     just be for a short period of time?
25
```

Page 99 Object to the form. 1 MR. PERLOWSKI: 2 You can answer. 3 THE WITNESS: My recollection was that the company was in a process of interviewing 4 5 a CFO and that the main objection or duty of that CFO was to prepare P&L plans for the SVPs. 6 7 don't recollect there being any time frame of saying 90 days or it's going to be coming soon. 8 The discussion was around, again, this particular 9 10 CFO -- the CFO being hired to move the SVPs to a 11 P&L platform. 12 BY MS. GIBSON: 13 14 15 16 17 18 19 20 21 22 23 24 25



```
Page 101
1
             So I don't feel that I'm the best to
2
    answer that.
3
    BY MS. GIBSON:
4
              5
6
7
8
9
10
11
12
13
14
15
16
17
    BY MS. GIBSON:
                  Okay. Did it come -- did the
18
           Q
19
     announcements made at the leadership meeting come
20
     as a surprise to the SVPs --
21
                  MR. PERLOWSKI: Object to the form.
22
    Speculation.
23
    BY MS. GIBSON:
24
                  -- removal of the marketing budget --
           Q
25
                               Henry, let me finish.
                  MS. GIBSON:
```

```
Page 102
    BY MS. GIBSON:
1
2
           Q
                  -- the removal of the marketing
3
    budget?
4
                  MR. PERLOWSKI: Objection.
5
    Speculation.
                   Answer if you can. And my
6
    apologies.
                 I thought you were finished.
7
                                        I'm -- I don't
                  THE WITNESS:
                                 Okav.
8
    think that I can speak on behalf of how someone
9
    felt.
10
    BY MS. GIBSON:
11
                  What was their reaction?
           0
12
                  When there is a change that a
13
    human -- and since you're asking for my opinion,
14
    it's human nature when you are advised that you
15
    are no longer going to be able to receive
16
    reimbursement for something that you were
17
    reimbursed for, would anyone be happy to receive
18
    that message? I think that logical answer to
19
                  Many -- but I will interject that
    that is no.
20
    some of the SVPs did not spend as much as others
21
    on marketing.
22
           Q
                  Did some spend more because their
23
     loan volume was so much higher?
24
                  MR. PERLOWSKI: Object to the form.
25
    Speculation.
                   Answer if you can.
```

	Page 103
1	THE WITNESS: Repeat the question.
2	BY MS. GIBSON:
3	Q Did you said some SVPs spent more
4	on marking than others; is that correct?
5	A Yes.
6	Q Was that related to their loan
7	volume?
8	A Not entirely, no.
9	Q Okay. Was Gina and Kelly's marketing
10	budget tied to their loan volume?
11	MR. PERLOWSKI: Object to the form.
12	Foundation.
13	THE WITNESS: When Kelly Allison
14	joined New American Funding, part of her
15	negotiation at the time was to include a
16	marketing budget. And from my recollection, it
17	was tied to volume.
18	BY MS. GIBSON:
19	Q So is high loan volume good?
20	A So when you're asking a question is
21	high loan volume good, in the mortgage space, to
22	have a very easy answer, having good loan volume,
23	having a high volume, which can be vary from
24	company to company on what someone thinks is high
25	volume, but generally speaking, yes, having a

	Page 104
1	higher dollar amount in volume is positive.
2	Q So did you commented or you
3	testified that some SVP's marketing expenses were
4	higher than others; correct?
5	A Yes.
6	Q Were Gina and Kelly's marketing
7	expenses high higher than others?
8	A They were the highest in the outside
9	retail division.
10	Q And NAF gave Ms. Allison and
11	Ms. Spearman a marketing budget of 7.5 BPS or
12	.075 percent of their loan production; correct?
13	MR. PERLOWSKI: Object to the form.
14	Foundation.
15	THE WITNESS: That marketing budget
16	was negotiated by Kelly Allison
17	BY MS. GIBSON:
18	Q Right.
19	A based on the loan volume of their
20	southeast team
21	Q Uh-huh (affirmative).
22	A that they managed.
23	Q Okay. So you agree that NAF gave
24	them .075 percent of their loan production in
25	their marketing budget?

	Page 105
1	MR. PERLOWSKI: Object to the form.
2	Foundation.
3	MS. GIBSON: Well, we can introduce
4	the responses to the request to admit that state
5	and it's in Kelly's contract. And I'm just
6	trying to confirm what their marketing budget
7	was.
8	MR. PERLOWSKI: You can introduce
9	anything you want. I'm going to assert the same
10	foundation objection because you're
11	mischaracterizing documents over and over again
12	intentionally.
13	MS. GIBSON: Can you introduce the
14	responses? If you want to refresh your screen,
15	it should be loaded.
16	MR. PERLOWSKI: I only have Exhibits
17	1, 2, and 3 when I reloaded. Are we introducing
18	a fourth?
19	MR. HARGROVE: Yes.
20	MR. PERLOWSKI: Let me do it again.
21	THE WITNESS: I'm only seeing 1, 2,
22	and 3.
23	MR. HARGROVE: Do it now.
24	MS. GIBSON: Try now.
25	MR. PERLOWSKI: Yep.

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```
Page 106
 1
                  THE WITNESS: I have -- there's an
 2
     Exhibit 4.
 3
           (Whereupon a document was identified as
 4
           Exhibit 4.)
 5
     BY MS. GIBSON:
                  And it should be titled Defendant
 6
 7
     Broker Solutions, doing business as New American
     Funding's Responses and Objections to Plaintiff
8
9
     Gina Spearman's First Requests for Admission.
10
                  Do you see that?
11
           Α
                  Yes.
12
                  And you remember we looked at Exhibit
           Q
13
     1, which are the deposition topics, and you were
14
     designated to testify to the nature and scope of
     NAF's practices for reimbursing marketing
15
16
               So I want to take you to page 4 of
     expenses.
17
     Exhibit 4.
18
           Α
                  Are you asking a question or --
19
                  No, I just want to know when you get
           Q
20
     to page 4 of Exhibit 4.
21
           Α
                  Oh, I'm sorry. Page 4?
22
           Q
                  Uh-huh (affirmative).
23
                   I'm on page 4. I'm sorry.
           Α
24
           Q
                  Okay.
                          And if you look at request for
25
     admission number 11.
```

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	Page 107	
1	A Uh-huh (affirmative).	
2	Q It says that	
3	A Yes.	
4	Q that from November 2016 through	
5	February 2019, Ms. Spearman's marketing budget	
6	was 7.5 BPS or .075 percent of her loan	
7	production, and the response by NAF is admitted.	
8	Do you see that?	
9	A Response admitted?	
10	Q Uh-huh (affirmative).	
11	A Yes, ma'am.	
12	Q Okay. So does that refresh your	
13	memory or your recollection that Ms. Spearman's	
14	marketing budget was .075 of her loan production?	
15	A The marketing budget	
16	Q Uh-huh (affirmative).	
17	A was negotiated by Kelly Allison,	
18	and it was seven and a half BPS of the total	
19	production that both Kelly and Gina managed.	
20	Q Okay. That's all I'm trying to get	
21	at.	
22	A Okay.	
23	Q 7.5 BPS. Thank you.	
24	A Uh-huh (affirmative).	
25	Q And you testified earlier that they	

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1	had the highest marketing expenses of all SVPs?
2	A From my recollection, yes.
3	Q Okay. And the marketing budget was
4	eliminated at this 20 February 2019 leadership
5	meeting; is that correct?
6	A Yes.
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

	Page 109
1	
2	
3	
4	
5	
6	
7	
8	
9	BY MS. GIBSON:
10	Q What was the other
11	A The company the company has the
12	New American Funding has the right to make you
13	know, they could announce that this is what we're
14	changing, we're not going to be reimbursing for
15	marketing expenses.
16	Q Did NAF ever rewrite the contract to
17	eliminate the 7.5 percent BPS from Kelly's
18	contract?
19	A That seven and a half percent budget
20	was in her contract, in her in her contract or
21	offer letter. I don't recollect if there was any
22	type of addendum that was sent to her. I do know
23	it was communicated that it was being changed or
24	being eliminated.
25	Q So in response to my question

Page 110 earlier, you testified that the P&Ls were part of 1 2 the reason marketing budget was eliminated. 3 is the rest of the reason why it was eliminated? I mean, the plan that the SVPs were 4 Α 5 on at that time was based on flat basis points. There was not a participation either favorable or 6 7 not, you know, in profitability. And so the company made a business decision to no longer, 8 9 you know, reimburse for marketing expenses. 10 And you testified you don't recall 11 the time period for the marketing budget being 12 eliminated, that that -- that a time period was 13 announced; is that correct? I think your question was, was it 14 15 announced when they would be brought back. Ι 16 don't -- I -- I'm not understanding. 17 Did Mrs. Arvielo --Q 18 I need to ask you to repeat because Α 19 I -- I'm not understanding the question. 20 Yeah. Was there a time period? 0 21 Was -- was it announced that we're just going to 22 take these away for a short period? 23 Α There was no announcement that there 24 were --25 Object to the form. MR. PERLOWSKI:

	Page 111
1	Asked and answered. I'm sorry, Ms. Preslo. Go
2	ahead.
3	THE WITNESS: There was not any
4	announcement of a time period indicated.
5	BY MS. GIBSON:
6	Q Were you present for every strike
7	that.
8	Is it possible it was announced when
9	you weren't present?
10	MR. PERLOWSKI: Object to the form.
11	Speculation. You can answer.
12	THE WITNESS: Repeat that question.
13	BY MS. GIBSON:
14	Q Is it possible it was announced that
15	this was for a short time period when you were
16	not present?
17	MR. PERLOWSKI: Objection.
18	Speculation. Foundation. You can answer.
19	THE WITNESS: I'm not sure how to
20	answer a question that's asking me if something
21	could have been discussed when I wasn't present
22	when individuals are having conversations.
23	BY MS. GIBSON:
24	Q So you weren't present in every
25	conversation with Ms. Spearman and Ms. Arvielo

	Page 112
1	during that leadership meeting, were you?
2	A I was present during the meeting.
3	Q Uh-huh (affirmative).
4	A There was a lunch break. There was
5	breaks where I wasn't in the room.
6	Q So you don't know that if Ms. Arvielo
7	told Ms. Spearman it was just for 90 days?
8	MR. PERLOWSKI: Object to the form.
9	Foundation.
10	BY MS. GIBSON:
11	Q That's fine. You can answer.
12	A I'm sorry. Repeat the question.
13	Q You do not know if Ms. Arvielo told
14	Ms. Spearman it was for a period of 90 days?
15	MR. PERLOWSKI: Same objection. You
16	can answer.
17	THE WITNESS: I'm not aware of Patty
18	Arvielo making that comment to Gina Spearman.
19	BY MS. GIBSON:
20	Q Did you ever ask her if she made that
21	comment to Ms. Spearman or Ms. Allison?
22	A No.
23	Q Was there an announcement made
24	regarding pricing tolerances for pricing
25	exceptions?

	Page 113
1	A It was announced at the meeting that
2	pricing exception tolerances were going to be
3	reviewed by region. And I believe in that
4	meeting, it was announced of those pricing
5	those pricing exception tolerances when the SVPs
6	made the decision to and it's their decision
7	to exceed those pricing exceptions that they
8	would be able to approve those pricings
9	exceptions and over their specified tolerances
10	and would no longer have to waive an override at
11	100 percent. It could be in dollar increments.
12	Q You want to go ahead and refresh your
13	screen. We added another Exhibit 5.
14	MR. PERLOWSKI: MaryBeth, before we
15	go to the Exhibit 5, can we just take a short
16	a very short break?
17	MS. GIBSON: Yep.
18	MR. PERLOWSKI: Thank you.
19	(Proceedings in recess, 2:47 p.m. to
20	3:04 p.m.)
21	Whereupon a document was identified as
22	Exhibit 5.)
23	THE WITNESS: Exhibit 5?
24	MS. GIBSON: Uh-huh (affirmative).
25	THE WITNESS: Okay. I

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	Page 114
1	BY MS. GIBSON:
2	Q Do you have it up?
3	A Yes, ma'am.
4	Q Okay. So this is an email dated
5	March 29, 2019, from Patty Arvielo to Jon Reed
6	and Jan Preslo, and it says see below. And just
7	take if you'll just look at it, the very
8	bottom, Patty Arvielo is email onto the next
9	page, she says, "Hi, I wanted you to know we will
10	make zero exceptions to our PE roles. They are
11	fair beyond what any other company would do.
12	Policy is policy. I want zero exceptions."
13	And Jason responds, "We will enforce
14	it 100 percent."
15	And then Patty forwards that to you.
16	What were the new what were the PE roles?
17	A So
18	MR. PERLOWSKI: Objection. Go ahead.
19	THE WITNESS: each region has
20	what's called pricing exception tolerance, and if
21	a pricing exception is needed over and above that
22	set tolerance, it's the regional's decision to
23	allow that exception to be processed or to grant
24	that exception.
25	And the difference between the

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Page 115 pricing exception tolerance and what the regional 1 2 chose to approve is -- which they've approved and 3 exchanged, you know, with our secondary department. It was deducted from the regional 4 5 manager's compensation on their monthly recap --BY MS. GIBSON: 6 7 And in this --0 -- their manager override recap. 8 Α 9 0 Okav. And this email is dated March 10 29, 2019, which is after the February 19 --11 February of 2019 leadership meeting. So was that 12 a new PE rule introduced at that leadership 13 meeting? I wasn't a -- I wasn't -- Jon Reed's 14 Α position at the time was working with Jason 15 16 Obradovich, who is our secondary department, on 17 setting pricing exception, you know, tolerances 18 that the regional managers were involved in and 19 discussions of what those would be. And as far 20 as, you know, going over, you know, that 21 threshold, were exceptions made on occasion? 22 Possibly. 23 My question was, was the change to PE 24 tolerances announced at the February 2019 leadership meeting? 25

Page 116 From my recollection, at the meeting, 1 Α 2 it was stated that PE tolerances were going to be reviewed at a later date with each regional, 3 because all the regions were different. 4 When I 5 say different, I mean different loan volume, different production. To my knowledge, I don't 6 7 recollect set PE tolerances being discussed at 8 the meeting. 9 0 Okav. I understand you don't recall 10 set tolerances for each region being discussed at 11 the meeting. Was it --12 Or changes to PE tolerances. Α 13 Q So changes to PE tolerances were not 14 announced at the meeting, then. Is that your 15 testimony? 16 My recollection was that there was a 17 discussion around Jon would be working with Jason 18 on reviewing the current pricing exception 19 tolerances and any, you know, changes would be 20 discussed at a later date with each regional. 21 That's my recollection of what was discussed. 22 Do you recall Ms. Spearman's response Q

I do not.

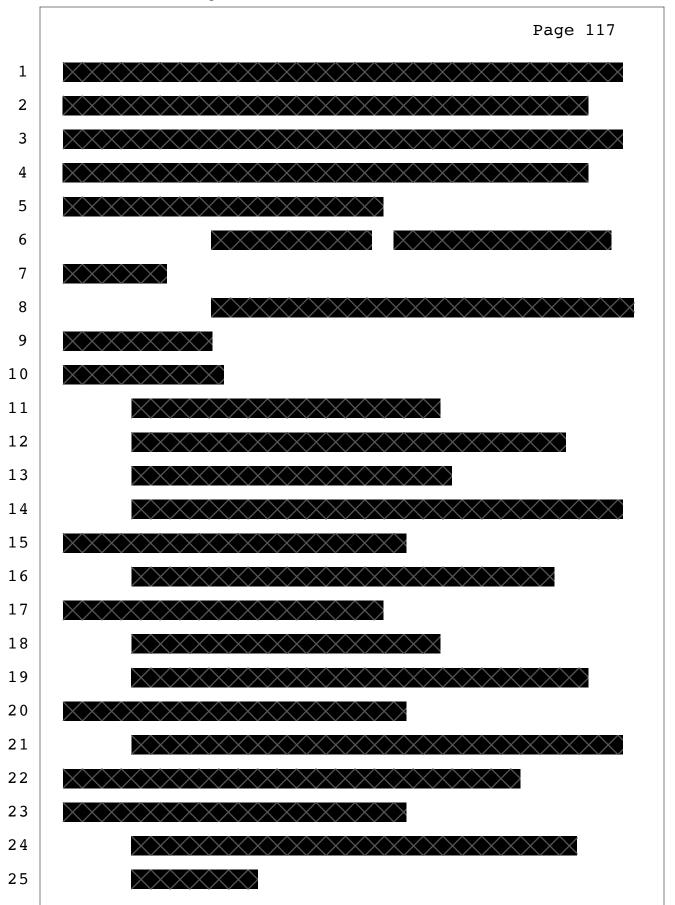
at the meeting?

Α

23

24

25



```
Page 118
 1
     BY MS. GIBSON:
                  Okay. We're loading an exhibit for
 2
           Q
 3
     you to take a look at. If you refresh your
     screen, you should see an email, two pages from
 4
 5
     Christy Bunce, dated February 13th, 2019.
                  This is Exhibit 6?
 6
           Α
 7
                  MR. HARGROVE: 6.
                  MR. PERLOWSKI: It's just taking some
8
9
     time on my end. I'm not sure why.
10
                  MS. GIBSON:
                                Okay.
11
                                   Here we go. I've got
                  MR. PERLOWSKI:
12
     it.
          Thanks.
13
                  THE WITNESS: The -- let me make sure
14
     I have the right exhibit up. This is an email
15
     from Christy Bunce. It's dated February 13,
16
     2019?
17
     BY MS. GIBSON:
18
                  Yes.
           Q
19
           Α
                  Okay.
20
                  And if you go to the bottom of the
           Q
21
     email, so it will be on the next page.
22
           Α
                  The bottom of the email. Yes, I have
23
     it.
24
                  And there's an email from
           Q
25
     Ms. Spearman dated February 13th, 2019, at
```

Page 119 10:13 a.m. to Christy, Jon Reed, and Jan Preslo. 1 2 Do you see that? Yes, ma'am. 3 Α And is this the day after the 4 0 5 leadership meeting? I don't remember the exact date of 6 7 the meeting, but based on Gina's email, I would 8 assume so. 9 0 Okay. And if you read her email, it 10 says, "We spent several hours yesterday and today 11 reviewing all the information you provided in our 12 meeting, along with the P&L info in Kevlar." 13 And she writes, "There are many 14 inconsistencies with the data that were causing 15 us serious concern. If we use our actual 16 expenses, including current PEs, comp, marketing, 17 rents, salaries, and apply industry-accepted pro 18 forma ranges for corporate allocations, we should 19 in profit to NAF." 20 Do you see that? 21 Α Yes, ma'am. 22 Q Okay. So did anyone -- did you 23 respond to Ms. Spearman about how her 24 calculations varied from what your P&L showed about the southeastern region? 25

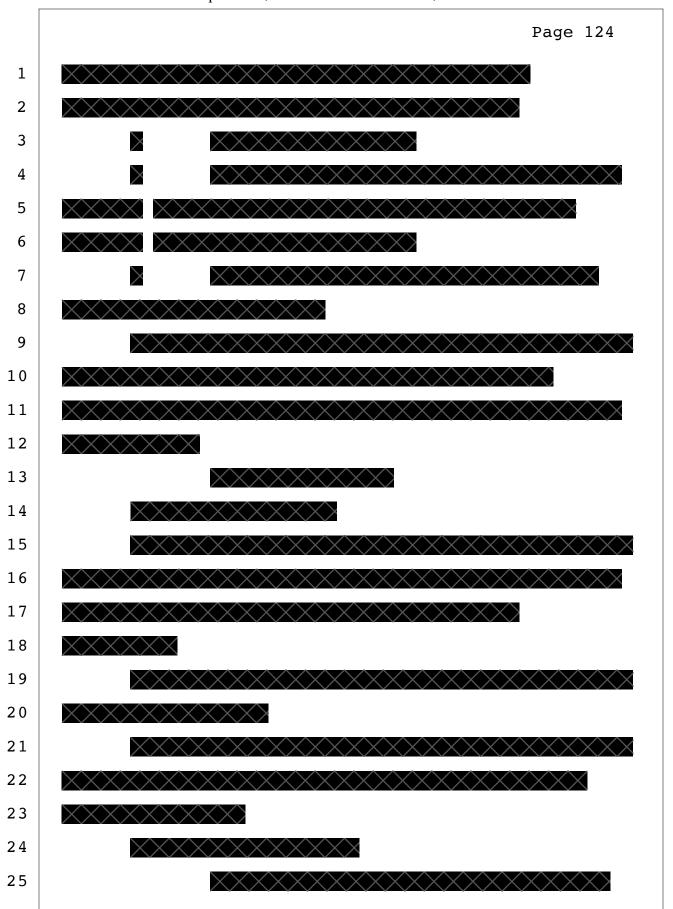
```
Page 120
 1
                  MR. PERLOWSKI:
                                   Object to the form.
 2
     Foundation.
                  You can answer.
 3
                  THE WITNESS: Give me a moment.
     BY MS. GIBSON:
 4
 5
                  Uh-huh (affirmative).
           0
                  I don't remember this email, but
 6
           Α
 7
     I'm -- just give me a moment to -- I don't
     remember if I responded to the email. It could
8
9
     have been a response. You know, Christine, being
10
     the COO, may have made the decision that she
11
     would respond to Gina's, you know, email
12
     regarding her concerns. I don't remember
13
     responding to this email.
14
                  Do you remember picking up the phone
           0
15
     and calling Gina and talking to her about this?
16
           Α
                  I do not.
17
                  Okay. Is there any reason why no one
           Q
18
     would call her and explain how their calculations
19
     are off from NAF's P&Ls?
20
                  MR. PERLOWSKI:
                                   Object to the form.
21
     Speculation.
                   Foundation. You can answer if you
22
     can.
23
                  THE WITNESS:
                                 I can't answer that no
24
     one responded to her. I don't recollect
25
     responding.
                  It could have been that Christy
```

```
Page 121
     Bunce may have responded or Jon at the time.
 1
 2
     If -- I can't speculate if they picked up the
 3
     phone and had a conversation with her.
     BY MS. GIBSON:
 4
 5
                  In the top -- so you don't know how
 6
     their calculations showing XXXXXXX of profit
 7
     could vary -- would vary so much from the P&Ls?
8
                  MR. PERLOWSKI:
                                   Object to the form.
9
     Foundation.
                  You can answer.
10
                  THE WITNESS: So based on my years of
11
     experience, the comment, we use our actual
12
     expense, including current PEs, comp, marketing,
13
     rents, salaries and apply industry-accepted pro
14
     forma ranges --
15
     BY MS. GIBSON:
16
                  Uh-huh (affirmative).
           0
17
                  -- for corporate allocations, there
           Α
18
     is to -- there's not an industry-accepted pro
19
     forma range. I mean, it varies from company to
20
     company.
21
           0
                  Uh-huh (affirmative).
22
           Α
                  And you -- and that's been evidenced
23
     by, you know, independent structure company
24
     documentation. So that -- that comment and that
     email, in my opinion, is inaccurate.
25
```

	Page 122
1	Q So that factor might alter why her
2	reading of profitability is different than NAF's
3	P&Ls regarding profitability?
4	MR. PERLOWSKI: Object to the form.
5	Foundation. You can answer.
6	THE WITNESS: I don't know what Gina
7	used in her calculation when she makes the
8	comment "Our actual expenses, including PEs,
9	comp, marketing, rents, salaries." I mean, I
10	don't I'd be speculating answering this. I
11	don't know if she went to HR and got a giant
12	spreadsheet of salaries. Did she do her own
13	calculation correct or not? I don't I it's
14	hard to answer that question.
15	MS. GIBSON:
16	Q Well, if she included current PEs,
17	comp, marketing, rents, salaries, what other
18	expenses do you know of that the southeast
19	division had?
20	A In addition to that?
21	Q Yes.
22	A So back to the whole purpose of the
23	meeting, referring to the meeting where the SVPs
24	were brought into our corporate office, it was
25	discussed expenses that were not being mapped to

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Page 123 the outside retail P&Ls that should be on a 1 2 qo-forward basis. So when I read this actual 3 expenses -- if we use our actual expenses, 4 5 including current PEs, comp, marketing, rents, and salaries and applying industry, we should be 6 7 So I don't know if she took the 2018 8 9 P&L from December and then tried to apply. 10 don't know -- I don't have a recollection of what 11 she provided as far as attaching a spreadsheet or 12 any -- these are very general comments. 13 Q And you never asked her? 14 Α I don't recall having a conversation 15 with her about this. 16 17 18 19 20 21 22 23 24 25



```
Page 125
 1
 2
 3
 4
 5
     BY MS. GIBSON:
 6
 7
                          Are you finished?
           Q
                  Okay.
8
           Α
                  Yes.
9
           0
                  Okav.
                          So Ms. Spearman is emailing
10
     you and others complaining, and you didn't
11
     respond; is that correct?
12
                                   Objection. Asked and
                  MR. PERLOWSKI:
13
     answered.
                  THE WITNESS: I believe I answered
14
     that I don't have a recollection of responding to
15
16
     this email.
17
     BY MS. GIBSON:
                  Okay. Okay. That's fair. And then
18
           0
19
     the top page -- and I'll say that you're not on
     this email that's between Christy and Patty
20
21
     Arvielo.
22
                  But Ms. Arvielo says, "What I don't
     like is they are calling us liars. I want a
23
24
     total breakdown on the business they came with
25
     and what has been built since they've been
```

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```
Page 126
                               They will be okay, but
 1
     here -- or gotten here.
 2
     we need to put them on a P&L.
                                     Therefore, we need
 3
     to really work fast on getting an efficient
     system so they can work off of it."
 4
 5
                  Do you see that?
 6
           Α
                  Yes, ma'am.
 7
           0
                  Did you ever have any conversations
     with Ms. Arvielo or Ms. Bunce about this portion
8
9
     of the email?
10
                  No, not that I recollect.
           Α
11
           0
                  Okay.
                         Was the purpose -- to your
12
     knowledge, was the purpose of going to a P&L
13
     system really fast -- wait -- going to a P&L
14
     system so that you could decrease Ms. Spearman's
15
     compensation?
16
                                   Objection.
                  MR. PERLOWSKI:
                                               Asked and
17
     answered.
                You can answer again.
18
                  MR. GIBSON: I don't think you've
19
     answered that. Go ahead.
20
                  THE WITNESS:
                                 There was not a
21
     purpose -- can you repeat your -- repeat your
22
     question.
                I'm going to --
23
     BY MS. GIBSON:
24
           Q
                  Was the purpose of going to a P&L
25
     system to reduce Ms. Spearman's compensation?
```

```
Page 127
1
           Α
                  No.
                  MS. GIBSON: We're loading another
2
3
     exhibit, so if you can give us a minute. You may
     need to refresh your screen. I'll tell you when
4
5
     it's up there.
6
                  MR. HARGROVE:
                                  It's up there.
7
                  MS. GIBSON:
                                It's up there.
                                Exhibit 7?
8
                  THE WITNESS:
9
                  MS. GIBSON:
                                Yes.
10
                  MR. PERLOWSKI: Give me a second.
     Mine is still circling.
11
12
                  THE WITNESS: It's circling on my
13
     end, as well. It's up.
14
           (Whereupon a document was identified as
15
           Exhibit 7.)
16
     BY MS. GIBSON:
17
                  And if you look at that first page,
18
     that email from Ms. Spearman dated March 29,
19
     2019.
20
           Α
                  Yes.
21
                  And it's to Rick, Kelly, Patty
           0
22
     Arvielo, Ms. Bunce, and Jon Reed. So you're not
23
     on this email chain, so I just want to recognize
24
     that. Have you seen this email before?
25
           Α
                  Just give me a moment. I'm -- I
```

```
Page 128
     don't recall if I --
 1
 2
           Q
                   Yeah, no problem.
 3
                   MR. PERLOWSKI:
                                   Take your time.
                                                      Take
 4
     your time.
 5
                   THE WITNESS:
                                 Okay. So can you
     repeat your question?
 6
 7
     BY MS. GIBSON:
                   I didn't have one yet.
8
           Q
9
           Α
                   Oh, okay. Yeah, I -- I'm sorry. I
10
     wanted to take a moment to read it.
11
                          And have you read that email
           0
                   Yeah.
12
     from Ms. Spearman?
13
           Α
                   Yes, ma'am.
14
15
16
17
18
19
20
                   Do you recall that one-on-one meeting
21
     with Ms. Spearman and Christy and Jon Reed?
22
           Α
                   I don't recollect a one-on-one
23
               I don't know if this was the same day
24
     that they were in town, in Tustin, for the SVP
               I'm not sure of that exact date.
25
     meeting.
```

	Page 129
1	don't specifically remember a one-on-one meeting.
2	Q Okay. And I'll represent to you from
3	other testimony, February 12th was the day of the
4	leadership meeting, if that helps you at all.
5	A Okay.
6	Q So you didn't meet as a smaller group
7	with Ms. Spearman, Christy, Jan?
8	A I don't recollect meeting with her
9	one on one.
10	Q Okay. And then she goes on to write,
11	March 5th SVP/EVP meeting. "After joint meeting,
12	Kelly and I met with Jon individually and
13	proposed a reduction in LO comp to 130 and
14	accountability to a weighted average of 75 BPS on
15	a monthly basis to include a claw back if
16	needed."
17	Do you see that?
18	A Yes, ma'am.
19	Q Do you recall Ms. Spearman and
20	Ms. Allison and other SVPs coming to Tustin to
21	meet with the EVPs on March 5th?
22	MR. PERLOWSKI: Objection.
23	Foundation. You can answer.
24	THE WITNESS: I don't recollect a
25	March 5th meeting.

```
Page 130
     BY MS. GIBSON:
 1
 2
           Q
                  Okay.
                          So you don't recall all of the
 3
     SVPs from NAF's retail division flying to Tustin
     to meet with you and Jon Reed?
 4
 5
                  MR. PERLOWSKI: Objection.
     Foundation.
 6
 7
     MS. GIBSON:
8
           Q
                  You can answer.
9
           Α
                  I don't have any recollection of them
10
     flying in on March 5th.
11
                          On -- and then the bullet
                  Okav.
12
     point two down, March 20th, call with Jason,
13
     Christy, Jon, Jan, and Kristin to discuss plan --
14
     go forward plan. Do you recall the March 20th
15
     call with Ms. Spearman?
16
                  I don't specifically remember this
17
     conversation, no.
18
                  Okay. And then the last paragraph
           Q
     says, "In summary, as we have stated previously,
19
20
     we are firmly committed to being part of the
21
     solution to ensure NAF is profitable."
22
                  Do you see that? If you'll just read
23
     the last paragraph.
24
           Α
                  I'm sorry. Is that in the last
25
     paragraph?
```

	Page 131
1	Q In summary.
2	A Oh, in summary. Oh, okay. Okay.
3	Q And you see
4	A Yeah, right after uh-huh
5	(affirmative).
6	Q Yeah. Do you see it says, "We are
7	firmly committed to being part of the solution";
8	correct?
9	A Yes, ma'am.
10	Q So even after the announcements made
11	at the leadership meeting, Ms. Spearman remained
12	employed by NAF and committed to being a part of
13	the solution; is that correct?
14	A Yes. That's what's stated in the
15	email, and she yes.
16	Q To your knowledge, did she stay
17	employed at NAF and work towards being part of
18	the solution?
19	A Yes.
20	MR. PERLOWSKI: Object to the form.
21	BY MS. GIBSON:
22	Q And the last sentence there says, "We
23	look forward to seeing you and Patty when you
24	visit Atlanta."
25	Do you see that?

	Page 132
1	A Yes, ma'am.
2	Q Are you aware of Rick and Patty
3	Arvielo going to Atlanta to see Ms. Spearman and
4	Ms. Allison?
5	A I don't recollect, you know
6	Q Did you ever did you ever
7	MR. PERLOWSKI: Hold on one second.
8	Were you finished with your answer, Ms. Preslo?
9	You said
10	THE WITNESS: I don't I don't
11	recall Patty and Rick making a visit to Atlanta.
12	They could have. They travel. So
13	BY MS. GIBSON:
14	Q Did they ever discuss going to
15	discuss with you that they were going to go to
16	Atlanta to discuss the changes announced at the
17	leadership meeting with Ms. Spearman?
18	A I have no recollection of having any
19	kind of conversation with Rick or Patty regarding
20	that.
21	Q So the best person to ask about that
22	meeting would be either Ms. Spearman or Rick and
23	Patty?
24	A I'm not aware of Patty and Rick
25	having any conversation with either Kelly or Gina

Page 133 1 on compensation changes, and that's not in the 2 scope of what they would normally even have a 3 conversation with an SVP about. 0 So you don't know if they even went 4 5 to Atlanta, then, to meet with Ms. Spearman? They may I don't -- I don't recall. 6 7 have had plans to be in that area and may have 8 made a -- you know, a visit with them. I don't 9 know. 10 11 12 13 14 15 16 XXXXXXXXXXXXXXXXXXXX 17 18 19 20 21 22 23 24 25

	Page 134
1	
2	
3	
4	Q Do you recall what you and Jon Reed
5	discussed?
6	A I have no recollection of what we
7	discussed specifically.
8	Q Okay.
9	MS. GIBSON: We're going to load
10	another exhibit, and I'm close to finished. So I
11	have one or two more exhibits.
12	MR. HARGROVE: It should be up, guys.
13	MR. PERLOWSKI: Thanks, Travis.
14	(Whereupon a document was identified as
15	Exhibit 8.)
16	BY MS. GIBSON:
17	Q Go ahead and take a minute and review
18	that. It's an email that's dated March 20 of
19	2019.
20	A Is this Exhibit 8?
21	Q Yes.
22	MR. PERLOWSKI: Yeah. Just give me a
23	moment, please.
24	THE WITNESS: It's circling.
25	MR. PERLOWSKI: Yep.

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```
THE WITNESS:
1
                                   Okay.
                                           It's up.
 2
                   MR. PERLOWSKI:
                                     I've got it.
                                                     Thank
 3
     you.
                                   Uh-huh (affirmative).
 4
                   THE WITNESS:
5
     I have it.
     BY MS. GIBSON:
6
 7
                           Have you reviewed it?
            Q
                   Okay.
8
                   Give me a moment.
            Α
9
            Q
                   Okay.
10
           Α
                   It's a long email.
11
            Q
                   And you might want to start on the
12
     second page with Ms. Allison's email --
13
            Α
                   Yep.
14
                   -- to Christy Bunce, you, Jon Reed,
            0
15
     and the Arvielos.
16
            Α
                   Okay.
                           Okay.
17
18
19
20
21
22
23
24
25
```

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	-
	Page 136
1	
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7	
8	
9	
10	
11	
12	
13	Q And is the collective agreement with
14	NAF corporate two years ago, is that the is
15	that the contracts that Kelly and Gina signed
16	with NAF?
17	MR. PERLOWSKI: Object to the form.
18	Speculation. You can answer.
19	BY MS. GIBSON:
20	Q Do you
21	A I can't interject and answer a
22	question of what Kelly Allison wrote an email,
23	what she was referring to.
24	Q So you don't she writes this email
25	to you, but you don't know what

	Page 137
1	A She does.
2	Q But you don't know what she's
3	referring to?
4	A Well, regardless of the delay of
5	we made commitments to the team two years ago
6	based upon the collective agreement with NAF
7	corporate, I don't know what she's referring to.
8	Q Go ahead and read the rest of the
9	sentence the paragraph. It says, "Although
10	NAF is retracting on the employment agreement
11	with myself and Gina, we cannot condone doing the
12	same to our team and family that have aligned
13	themselves with our leadership for many years."
14	So Gina and Kelly agreed to stay on
15	at NAF, even after the February 2019 leadership
16	meeting; correct?
17	A Yes, they continued to stay employed
18	at NAF after that meeting.
19	Q And then if you go to the first page,
2 0	Christy Bunce responds. Did you read her email?
21	A Yes, I did.
22	Q Okay. And five lines down, she
23	writes, "We are looking to all of you to be a
2 4	part of the solution, hence the meetings we have
25	$\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!\times\!\!$

	Page 138
1	
2	
3	
4	
5	Do you see that?
6	A Yes, ma'am.
7	Q So do you recall receiving this
8	email?
9	A I do not have a recollection of this
10	email. I'm on the email chain, but I don't
11	specifically remember this email.
12	Q Did you encourage Gina and Kelly to
13	stay at NAF even after you told them you were
14	cutting their marketing budget and pricing
15	exceptions?
16	MR. PERLOWSKI: Object object to
17	the form. Foundation. You can answer.
18	THE WITNESS: Gina and and Kelly
19	are good leaders. They I mean, yes. I mean,
20	if we did not want them to stay with the company,
21	I don't think Christy would have written an email
22	saying we want you to be part of the solution or
23	we want to work with you as part of the solution.
24	BY MS. GIBSON:
25	Q Okay. Did NAF eventually hire a CFO?

	Page 139
1	A Yes.
2	Q Okay. When did they hire a CFO?
3	A The CFO was hired in 2019. I don't
4	remember the specific date of his employment.
5	Q Okay. And what was the CFO's name?
6	A Scott Frommert.
7	Q Is he still employed by NAF?
8	A He is not.
9	Q When did he leave?
10	A I believe in 2020. I do not have the
11	exact date.
12	Q So he was hired after the leadership
13	meeting in 2019 and then left in 2020, so was he
14	there just approximately a year?
15	A I would say approximately a year.
16	Q Do you know why he left?
17	A I do not.
18	Q Was he fired?
19	A I don't know the terms of his, you
20	know, exit from NAF. He was a CFO. He didn't
21	report to me. I worked with him, but I don't
22	know why I don't have knowledge of that.
23	Q Did he prepare the P&L model that was
24	being discussed after the 2019 leadership
25	meeting?

	Page 140
1	A Yes. He was charged with working
2	through P&L models, specifically with the SVPs.
3	Q Were you present at a meeting in
4	NAF's office in Atlanta with Scott Frommert and
5	Jon Reed and Christy I'm sorry Kelly
6	Allison, Ms. Spearman, and Lex Watson?
7	A Was I at that meeting?
8	Q Uh-huh (affirmative).
9	A No, I did not travel to Atlanta.
10	Q Did you speak to Jon Reed and Scott
11	Frommert before they attended that meeting with
12	them?
13	A We had meetings with Kelly and Gina,
14	Scott Frommert and Jon Reed on various different
15	P&L pro formas. And Jon was tasked with that
16	mostly with Scott, and the decision was made to
17	fly out to for them to meet with Gina and
18	Kelly in person versus everything being, you
19	know, over conference calls.
20	Q Did were there any materials
21	prepared for that meeting with Ms. Allison and
22	Ms. Spearman?
23	MR. PERLOWSKI: Object to the form.
24	Foundation. Speculation. You can answer.
25	THE WITNESS: I don't recollect

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	Page 141
1	specifically. No, I don't have a recollection of
2	any materials.
3	BY MS. GIBSON:
4	Q So you don't recall Jon Reed showing
5	you any materials prepared for that meeting?
6	A We as I stated, we had meetings.
7	Scott Frommert had prepared various different pro
8	formas for Kelly and Gina, with Jon Reed and
9	Scott flying to Atlanta to visit with them.
10	I'm sure they had those examples in
11	person to review with them versus it all being
12	over the phone, but I did not see a specific
13	packet prepared that I recollect that they were
14	presenting to them.
15	Q Were you ever on any calls with Gina
16	Kelly, Scott, and Jon Reed?
17	A Yes.
18	Q Okay. And if you load refresh
19	your screen and look at Exhibit 9.
20	MS. GIBSON: Henry, let me know when
21	you have it up.
22	MR. PERLOWSKI: Sure.
23	THE WITNESS: Okay.
24	MR. PERLOWSKI: Not yet on my end.
25	I'll let you know.

```
Page 142
 1
                  MS. GIBSON:
                                Okay.
 2
                  MR. PERLOWSKI:
                                   It's circling. Okay.
 3
     It's up.
               Thank you.
           (Whereupon a document was identified as
 4
           Exhibit 9.)
 5
     BY MS. GIBSON:
 6
 7
                  And if you look halfway down that
           0
     first page, it's from Scott Frommert to Kelly and
8
9
     Gina, you, Jon -- and Jon Reed. And it says,
10
     "please see below for our call."
11
                  And this is on September 12th at
12
     12:03 p.m.
                 Do you see that?
13
           Α
                  Yes.
14
                  Did you join that call?
           0
15
           Α
                  I don't have a recollection.
16
     several calls over a period of time where I was
17
     on those calls with Scott, Jon, Kelly, and Gina.
18
     Jon had calls individually with them, I believe.
19
     I don't remember the specific call. We had many
20
     calls going over -- going over the various
21
     different plans that Scott Frommert was working
22
     on for them.
23
                  So there was a lot of back and forth
24
     on this plan that Scott Frommert was preparing
     for them; is that correct?
25
```

Page 143 Kelly and Gina were involved in the 1 Α 2 discussions of the plan. 3 Uh-huh (affirmative). 0 Which would include questions. 4 Α 5 a back-and-forth-perspective, I don't know what the definition of back and forth is. 6 There were discussions, there were calls about the plans 7 8 that Scott was preparing to put the SVPs on a P&L 9 plan. 10 And the goal was to not cut anyone's 11 pay, but to actually work with the SVPs, to move 12 them to a P&L plan where their compensation would 13 be similar to what they were used to but would have a -- could also have a benefit of making 14 15 additional money if they were profitable and were 16 able to manage their territory and grow their 17 territory. I am loading another exhibit. 18 Q Okay. 19 And other than what you've testified to, do you 20 remember anything else that was discussed on these calls that you participated in? 21 22 Α The calls were always centered around 23 their plans, the various different pro formas 24 that Scott was working on, and feedback, but -with Scott and Kelly and Gina on the plans. 25

	Page 144
1	Q Was there conversation comparing
2	their 2016 agreements to their to this
3	proposed P&L model?
4	A I don't understand your question. Or
5	can you repeat the question?
6	Q Sure. On these discussions that
7	you or on these calls that you were involved,
8	was there conversations where the members on the
9	call were comparing their compensation from their
10	2016 agreement to this new P&L model that was
11	embodied in the March 1, 2020 amendment, Schedule
12	1?
13	A To my recollection, there was not a
14	comparison of a their 2016 agreement. It was
15	comparing what they had earned in compensation
16	over the previous year.
17	(Whereupon a document was identified as
18	Exhibit 10.)
19	By MS. GIBSON:
20	Q Okay. Can you refresh your screen,
21	and there is going to be an Exhibit 10.
22	A I have it.
23	MR. PERLOWSKI: So do I.
24	BY MS. GIBSON:
25	Q Okay. And if you go down to the

	Page 145
1	bottom of the first page, you see an email from
2	you to Kelly and Gina, CC'ing Jon Reed and
3	yourself. It's a draft SVP compensation
4	agreement for Gina and Kelly. Do you see that?
5	A Yes, ma'am.
6	Q Okay. And that's September 13, 2019.
7	And you say, "Attached is the draft document to
8	forward to your attorney today to start
9	reviewing."
10	Do you see that?
11	A Yes, ma'am.
12	Q Okay. And you said, "I was given
13	permission to forward the attached to you. Each
14	division will have its own P&P addendum."
15	What is the P&P addendum?
16	A That would be that P&P references
17	policies and procedures.
18	Q Got you. And so this do you
19	did you send this to Gina in advance of the
20	meeting that Scott Frommert and Jon Reed attended
21	for their attorney for Gina's attorney to
22	review?
23	A Repeat the question.
24	Q Did you send this to Gina in advance
25	of the meeting that Scott flew out to Atlanta to

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Page 146 1 attend? I don't recollect the date that Scott 2 Α and Jon flew to Atlanta. 3 Well, would you have sent the draft 4 0 5 document before their meeting? If you read the email, "I attached 6 7 the draft document to forward to your attorney today to start reviewing." 8 9 Q Okay. So you didn't --10 Α I don't know if that was a request --11 I don't recollect if that was a request from 12 Kelly to have her attorney to start to review a 13 draft document. And I don't recollect if this 14 was sent in advance of a meeting. I -- I don't recollect the date that Scott and Jon flew out 15 16 there from a timing perspective. 17 Why were you sending a draft of the 0 18 agreement to Ms. Spearman? 19 Kelly's typically had her attorney Α 20 review agreements. I'm assuming she requested a 21 And I obtained approval. It was -- it was 22 a draft document. And my sentence says, "I was given permission to forward the attached to you." 23 I'm assuming she must have requested it. 24 25 Q Is there any reason why NAF was

```
Page 147
     exchanging drafts of the proposed P&L agreement
 1
 2
     with Ms. Spearman and Ms. Allison?
 3
                  MR. PERLOWSKI: Object to the form.
     Asked and answered. Go ahead.
 4
 5
                  THE WITNESS: As I previously stated,
 6
     the SVPs were engaged with Scott Frommert and
 7
     calls I participated in with Jon Reed and Scott
     regarding going on to a P&L plan.
8
                                         The whole
9
     purpose of that was for the SVPs to have
10
     engagement in the process.
11
                  And I'm sure Kelly -- we discussed,
12
     I'm sure, on those calls that we were working on
13
     a draft document, and she must have -- I'm
14
     assuming she probably requested it for me to
15
     forward it to her, and I obtained permission to
16
     do that.
17
     BY MS. GIBSON:
18
                  So NAF didn't just draft the new P&L
           Q
19
     contract and said, here it is, sign it, this is
20
     it?
21
           Α
                  No, it says draft document.
22
           Q
                  Right.
                         So they -- so NAF was asking
23
     for their input?
24
                  I don't recollect asking for Kelly's
           Α
             Kelly's typically always wanted to have
25
```

```
Page 148
     her attorney review documentation.
1
                                          She must have
2
     requested it on a call with Jon and Scott or I
    mean -- or I don't -- I don't remember her
3
     requesting it for me to forward that to her. And
4
     for me to obtain approval from legal, she must
5
6
     have requested it.
7
                  What we were working on was not a
              It was shared with all the SVPs that we
8
     secret.
9
    were working -- as they were working with Scott
10
     on their -- their plan. Legal, at the same time,
11
    was working on the agreement that would go in
12
     conjunction with that P&L plan.
13
           Q
                  Do you know if NAF had consulted
14
     counsel of its own in September of 2019?
15
                  MR. PERLOWSKI:
                                   And, Ms. Preslo, I
16
    would just caution you to just answer that
17
    question with a yes or no and not reveal any
18
     communications --
19
                                That -- that's my
                  MS. GIBSON:
20
    question.
21
                  MR. PERLOWSKI: -- associated with
22
     any potential answer.
23
                  THE WITNESS: Can you repeat the
24
    question?
25
    BY MS. GIBSON:
```

	Page 149
1	Q Yes. And all I want is a yes or no
2	answer. Do you know if NAF had contacted counsel
3	in September of 2019?
4	A No.
5	Q No, you don't know or, no, they
6	hadn't?
7	A No, I don't know.
8	Q Okay. So do you recall the date of
9	when the new P&L model, the contract for that was
10	signed by Ms. Spearman and Ms. Allison?
11	A I don't recall if Gina executed that
12	contract. We'd have to check with HR on when
13	that was sent. I want to say I believe it was
14	the beginning of first quarter 2021. I don't
15	recollect if Gina ever executed it.
16	Q You don't recollect if she ever
17	signed it?
18	A I don't I don't recall if she
19	signed it.
20	Q Okay. Do you recall when she
21	resigned?
22	A She I don't have the exact date,
23	but she resigned in, I want to say, I think the
24	beginning of March 2020.
25	Q And so from the leadership meeting

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Page 150
 1
     February 19 of 2019 through March of '20, NAF was
 2
     negotiating -- or preparing this new P&L model
 3
     contract for the girls to sign; is that correct?
                  MR. PERLOWSKI:
                                   Objection.
 4
 5
     Mischaracterizes testimony. Answer if you can.
     BY MR. PERLOWSKI:
 6
 7
                  I'm asking.
           Q
                  During that time frame --
 8
           Α
9
           0
                  Uh-huh (affirmative).
                  -- Gina and Kelly was involved in the
10
           Α
11
     P&L plan as far as discussing the various
12
     different pro formas -- pro formas that would be
13
     available for them.
                  I'm curious why NAF involved Gina and
14
           0
15
     Kelly in preparing this March 2020 Schedule 1
16
     based on the pro forma. Can you tell me why it
17
     involved them instead of just preparing it and
18
     saying, here it is?
19
                  As I stated, there were many
           Α
20
     conversations and meetings that were -- that was
21
     had about the plan.
22
                  Uh-huh (affirmative).
           Q
23
                  Kelly must have asked for it.
           Α
24
     knowing that she would have an attorney review it
     anyway, we -- I was given permission to forward
25
```

	Page 151
1	it to her.
2	Q And did NAF make changes to the March
3	2020 Schedule 1 based on comments from Kelly's
4	attorney?
5	A On the agreement, I'm not aware. I
6	wasn't involved in reviewing comments back from
7	Kelly's attorney. I believe that went through
8	the legal department.
9	Q Okay. Do you refer to Gina and Kelly
10	as "the girls"?
11	A I have referred to them that way,
12	yes.
13	Q Okay. Have you ever said the girls
14	make too much money?
15	A I have never said that.
16	Q Have the Arvielos ever said that?
17	MR. PERLOWSKI: Objection.
18	Speculation. Go ahead. Have they
19	BY MS. GIBSON:
20	Q Have they ever said that to you?
21	A They have not said that to me, no.
22	Q Were you surprised that Gina
23	resigned?
24	A Yes.
25	Q Why?

Page 152 Because she had worked with Kelly. 1 Α 2 And for many years, my impression was that we were moving forward, you know, with a P&L plan 3 Obviously, from the emails, you can 4 for them. see there were questions on her end. But I was 5 6 surprised, yes. 7 There were questions on whose end? 0 Well, from Gina's emails. 8 Α You --9 you've showed me exhibits, which I don't 10 recollect those emails, but she had questions. 11 My impression was we had resolved -- we were 12 working through moving them to a P&L. 13 So, yes, I -- to answer your 14 question, yes, I was surprised. 15 Did she ever -- did Gina ever express 16 to you that she felt misled by the statements 17 made at the February 2019 leadership meeting 18 about call productions and marketing costs and 19 PEs? 20 Α I don't recall her making those 21 specific allegations. 22 Q You don't recall any conversations 23 Spearman about that? with Ms. 24 We had many conversations about what Α had transpired, the expenses moving to the retail 25

```
Page 153
     division P&L, discussions about moving to a P&L.
 1
 2
     I don't -- specifically her -- remember
 3
     conversations where her saying she felt misled
     with me.
 4
 5
                  With you?
           0
                  The question is for me, yes.
 6
           Α
 7
           0
                  Yeah, it's for you. But do you
8
     recall conversations with Ms. Spearman where --
9
     where she told you she felt misled by NAF, not by
10
     you, but by NAF?
11
           Α
                  No.
12
                  You don't recall those conversations?
           Q
13
           Α
                  I don't recollect those
14
     conversations, no.
15
                  And you don't recall -- to your
16
     recollection, do you -- you don't recall Gina
17
     being -- expressing that she was unhappy to you
18
     about the changes made?
19
                  MR. PERLOWSKI:
                                   Object to the form.
20
     You can answer.
21
                  THE WITNESS:
                                 She was nervous about a
22
     change. A P&L can -- is a P&L. And it's driven
23
     by profitability. It's driven by production.
24
     It's not a set salary. It's not a set amount
     that you get every month. So I do -- she did
25
```

```
Page 154
 1
     express being nervous about it. But misled, no,
 2
     I don't recollect any conversation about her
 3
     feeling misled.
                  MS. GIBSON: Can we take a
 4
 5
     five-minute break?
                  MR. PERLOWSKI: Of course.
 6
 7
           (Proceedings in recess, 4:02 p.m. to
8
           4:06 p.m.)
9
                  MS. GIBSON: I don't have any further
10
     questions, subject to any redirect that
11
     Mr. Perlowski does.
12
                  MR. PERLOWSKI: I have none.
13
                  MS. GIBSON: I'm sorry?
14
                                   I have none.
                  MR. PERLOWSKI:
15
                  MS. GIBSON:
                               Okay. And subject to
16
     any documents that NAF may produce in response to
17
     the order on the motion to compel that may fall
18
     under her topics.
19
                  MR. PERLOWSKI: Position understood.
20
                  MS. GIBSON: All right.
                                            Thank you,
21
     Ms. Preslo, for your time. I hope you have a
22
     nice weekend.
23
                  THE COURT REPORTER: Who wants a copy
24
     of the transcript?
25
                  MR. PERLOWSKI:
                                   Yes, please.
```

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```
Page 155
 1
                    MS. GIBSON:
                                    I do.
 2
                                             Okay.
                                                      Thank
                    THE COURT REPORTER:
 3
     you.
            (Proceedings adjourned, 4:07 p.m.)
 4
            (Signature reserved.)
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
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24
25
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Veritext Legal Solutions

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Page 156
1
               The following reporter and firm
     disclosures were presented by me at this
     proceeding for review by counsel:
2
                   REPORTER DISCLOSURES
3
               The following representations and
 4
     disclosures are made in compliance with Georgia
5
     Law, more specifically:
               Article 10 (B) of the Rules and
     Regulations of the Board of Court Reporting
6
     (disclosure forms)
7
               OCGA Section 9-11-28 (c)
     (disqualification of reporter for financial
     interest)
8
               OCGA Section 15-14-37 (a) and (b)
9
     (prohibitions against contracts except on a
     case-by-case basis).
10
     - I am a certified court reporter in the State of
11
     Georgia.
     - I am a subcontractor for Veritext.
     - I have been assigned to make a complete and
12
     accurate record of these proceedings.
     - I have no relationship of interest in the
13
     matter on which I am about to report which would
     disqualify me from making a verbatim record or
14
     maintaining my obligation of impartiality in
     compliance with the Code of Professional Ethics.
15
     - I have no direct contract with any party in
16
     this action, and my compensation is determined
     solely by the terms of my subcontractor
17
     agreement.
18
                     FIRM DISCLOSURES
19
     - Veritext was contacted to provide reporting
     services by the noticing or taking attorney in
20
     this matter.
     - There is no agreement in place that is
21
     prohibited by OCGA 15-14-37 (a) and (b).
     case-specific discounts are automatically applied
22
     to all parties at such time as any party receives
23
     a discount.
     - Transcripts:
                     The transcript of this proceeding
     as produced will be a true, correct, and complete
24
     record of the colloquies, and answers as
     submitted by the certified court reporter.
25
```

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Page 157 - Exhibits: No changes will be made to the exhibits as submitted by the reporter, attorneys, or witnesses. - Password-Protected Access: Transcripts and exhibits relating to this proceeding will be uploaded to a password-protected repository, to which all ordering parties will have access.

Page 158 1 CERTIFICATE 2 STATE OF GEORGIA: COUNTY OF COBB: 3 I hereby certify that the foregoing 4 deposition was taken down, as stated in the caption, and the colloquies, questions and 5 answers were reduced to typewriting under my direction; that the transcript is a true and 6 correct record of the evidence given upon said 7 proceeding. That the witness's right to read and sign the deposition was reserved; 8 I further certify that I am not a relative or employee or attorney of any party, 9 nor am I financially interested in the outcome of 10 this action. I have no relationship of interest in this matter which would disqualify me from 11 maintaining my obligation of impartiality in compliance with the Code of Professional Ethics. 12 I have no direct contract with any party 13 in this action and my compensation is based solely on the terms of my subcontractor 14 agreement. Nothing in the arrangements made for 15 this proceeding impacts my absolute commitment to serve all parties as an impartial officer of the 16 court. Shannen & Judan 17 18 19 SHANNON E. JORDAN, RPR, CCR-B-2126 20 21 22 23 24 25

	Page 159
1	To: Henry M. Perlowski
2	henry.perlowski@agg.com
3	January 31, 2022
4	Re: Gina Spearman v. Broker Solutions, Inc. d/b/a
	New American Funding
5	January 21, 2022, Jan Preslo
6	The above-referenced transcript is available
7	for review.
8	Within the applicable time frame, the witness
9	should read the testimony to verify its accuracy.
10	If there are any changes, the witness should note
11	those with the reason, on the attached Errata
12	Sheet.
13	The witness should sign the Acknowledgement
14	of Deponent and Errata and return to the deposing
15	attorney. Copies should be sent to all counsel,
16	and to Veritext at erratas-cs@veritext.com.
17	Return completed errata within 30 days from
18	receipt of testimony.
19	If the witness fails to do so within the time
20	allotted, the transcript may be used as if
21	signed.
22	Yours,
23	Veritext Legal Solutions
24	
25	

	Page 160
ΕF	RRATA for ASSIGNMENT # 5026286
I,	, the undersigned, do hereby certify that I have
re	ead the transcript of my testimony, and that
	There are no changes noted.
	
	The following changes are noted:
Pυ	rsuant to Rule 30(7)(e) of the Federal Rules of
Ci	ivil Procedure and/or OCGA 9-11-30(e), any
	nanges in form or substance which you desire to
	ake to your testimony shall be entered upon the
	eposition with a statement of the reasons given
	or making them. To assist you in making any
	ich corrections, please use the form below. If
	dditional pages are necessary, please furnish
	ame and attach.
Ρa	age NoLine NoChange to
	· · · · · · · · · · · · · · · · · · ·
Re	eason for change
	age NoLine NoChange to
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Re	eason for change
	age NoLine NoChange to

	Page 161
1	Reason for change
2	Page NoLine NoChange to
3	
4	Reason for change
5	Page NoLine NoChange to
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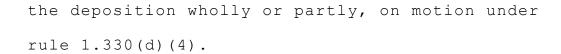
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FLORIDA RULES OF CIVIL PROCEDURE Rule 1.310

(e) Witness Review. If the testimony is transcribed, the transcript shall be furnished to the witness for examination and shall be read to or by the witness unless the examination and reading are waived by the witness and by the parties. Any changes in form or substance that the witness wants to make shall be listed in writing by the officer with a statement of the reasons given by the witness for making the changes. The changes shall be attached to the transcript. It shall then be signed by the witness unless the parties waived the signing or the witness is ill, cannot be found, or refuses to sign. If the transcript is not signed by the witness within a reasonable time after it is furnished to the witness, the officer shall sign the transcript and state on the transcript the waiver, illness, absence of the witness, or refusal to sign with any reasons given therefor. The deposition may then be used as fully as though signed unless the court holds that the reasons given for the refusal to sign require rejection of



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ARE PROVIDED FOR INFORMATIONAL PURPOSES ONLY.

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2019. PLEASE REFER TO THE APPLICABLE STATE RULES

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